

## NEWS SUMMARY

ERAL

party  
tacks  
with  
policy

BUSINESS

Slower  
rise  
in food  
pricesPortugal package  
a move to prevent  
new emergency

BY DIANA SMITH

After seven months of hesitant debate, Portugal's minority Socialist Government has finally moved to stave off national bankruptcy and avert the danger of a return to authoritarian rule.

The major package of economic measures announced at the weekend, including a 15 per cent devaluation of the escudo, is also intended to restore the country's international credibility on the eve of its application to join the EEC and further efforts to mobilise financial aid from Western industrialised nations.

The move comes after recent growing concern in Lisbon that the armed forces would once again be tempted to intervene if Mr. Mario Soares, the Prime Minister failed to act decisively to rebuild the country's economy after nearly three years of Socialist revolution.

With foreign exchange reserves running out, the Government is hoping to draw on the IMF in the next two months to start repaying the \$300m short-term borrowing it has just arranged with the U.S.

HOUSEWIVES bought less food, bacon and potatoes as they tried to beat inflation in the last three months of last year. Purchases of tea dropped sharply in the face of a steep price rise, but a record amount of coffee was bought, possibly in anticipation of a further price increase. Page 7

PROPOSED SALE of entire EEC butter to the Soviet Union has stiffened the U.K. Government's resolve to bring about an overhaul of the Common Agricultural Policy in favour of consumers. Back Page

Italy seeks  
agreement  
on IMF aid

ITALY is expected to receive a further stand-by credit from the International Monetary Fund, after talks in Rome between Italian officials and a visiting team of IMF experts.

Italy is likely to undertake steps to hold its inflation rate this year to well under 20 per cent. Back Page

DEMAND FOR OIL by OPEC countries fell sharply last month and was the lowest for nearly a year. There had been heavy stockpiling in December ahead of the OPEC price increase on January 1. Page 5

NEW CHALLENGE to European car makers will be launched next month when Hyundai Motor of South Korea displays its new car, the Italian designed Pony, at the Geneva show. The car will be marketed first in Scandinavia and the Benelux countries and later in the U.K. Page 3

Consumers feel  
less confident

CONSUMERS have been taking a much more pessimistic view of the future, judging by the latest Financial Times survey of consumer confidence. The number of people feeling worse or compared with a year ago has risen sharply. Page 10

CO-OPERATIVE movement's fragmented structure is preventing it from competing effectively with other retail groups, according to a report by leading Co-op members. It calls for a single national federation to give the movement leadership and co-ordinate its activities. Page 7

COUPONS are to be withdrawn entirely from Embassy Gold and Embassy Envoy cigarettes, while Embassy Regal can be bought with or without coupons. All packs without coupons will be down 2p. Back Page

The Board's meeting to-day will be the third in a week at which Leyland's problems have been the central issue. Last Tuesday Board members met senior management from British present situation.

Caution urged  
on accounting

INFLATION ACCOUNTING problems are too complex and not yet widely enough understood to be resolved by a revolutionary changeover to a completely new accounting system, according to Price Waterhouse, the international accounting firm. Back Page

RAIL PRECISION ENGINEERING, formerly Gloucester and Cheltenham Investments, is proposing a rights issue, a placing and a requisition for the shares. Page 26

FEATURES

Government's ex-  
-ure plans ... 12, 25

Freight and transport... 13-24

ON OTHER PAGES

10 Letters ... 20 World Trade ...

3 Lex ... 24 PROSPECTUS

6 Letters ... 25 Health Protection ...

7 Miners and Malters ... 25 (Comment Page 26)

8 Oceans News ... 27 INTERIM STATEMENT

9 Parlementary Diary ... 29 ANNUAL STATEMENTS

10 Share Information ... 30 Licent. Kilometre ...

11 Sport ... 2 W. J. Pyke ...

12 The Technical Page ... 22 Scottish Areas Inv.

13 Trade ... 22 Textile Industries

14 Trade ... 22 Turner Manufacturers

15 Weather ... 22 Wearers Group ...

16 World Econ. Ind. ... 22 West London Rates

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Monday February 28 1977

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JULY 1976

1976

TUC seeks  
£100m. jobs  
subsidy plan

BY CHRISTIAN TYLER, LABOUR CORRESPONDENT

THE TUC wants the Government to invest £100m. in a job subsidy scheme as part of an expansionary Budget designed to raise any argument for any early industrial output and tackle adjustment of the higher rates.

The TUC suggests abolishing tax relief on mortgage and insurance payments in the higher bands.

## Savings

Its proposal for a £100m. job expansion subsidy—net of the savings it brings—compares with the £600m. the Government has set aside for a range of direct and indirect employment measures since the 1975 Budget.

Since then it reckons to have created or created over 500,000 jobs or training places.

The subsidy would encourage companies to advance their expansion plans, says the TUC. The subsidy might drop progressively to £600m. to prevent sudden redundancies following its withdrawal.

It would have to be based on the banking system.

They give a warning that recovery from combined recession and inflation is bound to be slow and they express little confidence in the industrial strategy.

The group argues that too much stress is being put on industrial investment at present. It says an incomes policy extended for three years would make the biggest contribution of all to recovery.

The TUC admits that some companies for which include creating a lower tax band of 30 to 25 per cent, increasing allowances, making national insurance contributions tax-allowable, and direct action on jobs, may be to the next 18 months.

These proposals for the March 29 Budget are contained in the employers' budget, for recruits they had planned to take on anyway.

The Department of Employment after July 31, when the £250-£400m. incomes policy runs out.

Last week the CBI called for of any changes may come with the introduction of skilled workers, managers and the higher paid.

TUC's proposals, Page 10

## Builders to receive cold comfort on expenditure

BY ADRIAN HAMILTON

THE GOVERNMENT is giving the construction industry's national consultative council, arguing that a steady deterioration of the industry's prospects could prove an obstacle to the country's industrial recovery.

Mr. Shore, however, has replied in his paper that the Government cannot now change the size or distribution of public expenditure cuts, which have had a particularly severe effect on capital rather than current expenditure plans.

He also gives a cool response to industry suggestions that the industrial development certificate (IDC) system should be abolished, that 100 per cent de-

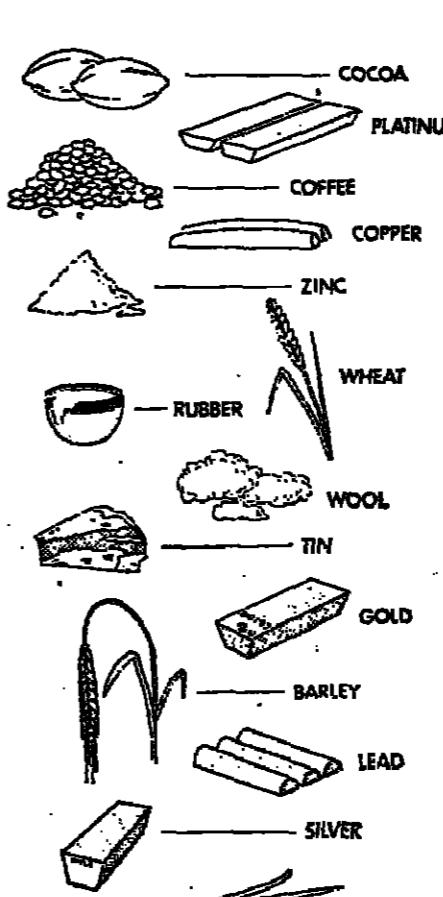
Continued on Back Page

Public expenditure White Paper

Page 25; Direct labour warning

Page 7

## DOES YOUR PORTFOLIO CONTAIN THESE BASIC ESSENTIALS?



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# Lost production now discovered

BY SAMUEL BRITTON

ONE OF the disadvantages of a rapid rate of inflation is that it devalues not only the currency, but also official statistics of output and volume, which become less reliable. This is more than a curiosity, as such statistics are used not only by Government policymakers but by businessmen and their advisers. Fortunately, the revisions which may be necessary as a result are likely to be on balance in an upward or favourable direction.

The basic point is fairly simple. Many economic data come to the official statisticians in value form. If the value figures show a rate of increase of, say, 4 per cent, and the rate of inflation is 1 per cent, the bulk of the change is a volume effect—approximately 3 per cent.

## Revision

As industrial production is about half of GNP, the effect of the revision is likely to raise the output-based estimate of GNP for that year by 1 per cent and also to reduce the discrepancy between it and the expenditure-based estimate. Because the rate of inflation was relatively stable in 1976, the distortions that year are likely to turn out very much smaller; and now that there is more information on the nature of the distortions, it should be possible to allow for them in the official statistics in any period of decelerating inflation.

There is another possible source of distortion to which analysts outside Whitehall are drawing attention. Wholesale price indices cover imported items. These are normally entered at current exchange rates; but where goods have been involved in foreign exchange and some of this exchange has been bought forward, actual prices may be overstated. But if prices are overstated, the volume of production is higher than the official figures show. This is another aspect of the point I made in this column a week ago about the potential overstatement of import volume in the trade figures.

The official view is that these matters require very thorough investigation and that there is no evidence yet to say whether any distortions are greater on the export than on the import side. One must therefore suspend judgment. It is some comfort that economic performance may have been a little less abysmal than it looked from the figures. But the most important point is that the indices which figure so heavily in the growth league tables can be no more than a rough-and-ready affair. They are still well worth having, but cannot support the portentious political or international comparisons so often drawn from price adjustment clause, and all

the time the rate of inflation is itself increasing, production will be understated more heavily in the terminal period.

The problem is greatest in the engineering industry which accounts for a quarter of the net output in manufacturing and where delivery periods of several months are common. The Department of Industry has sent out a sample questionnaire to every one concerned to determine the extent of the distortion; and the results will be appearing shortly.

Recipients have been asked to divide up their sales on orders according to the period between receipt of order and delivery. They have also been asked to take the goods in each category and subdivide them into fixed-price contracts, goods supplied at price ruling on date of delivery ("PRD"), those subject to a price adjustment clause, and all

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The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

## THE WEEK IN THE COURTS

# Lords uphold basis for bill of exchange

BY JUSTINIAN

IT IS a deep-rooted concept of English commercial law that a jersey material in Bietigheim, Germany, where Kammagarn, a limited partnership of exchange accepted by the German purchaser. This principle was formed in January, 1970, by a was accepted by the Court of Appeal, but failed in the House of Lords.

Kammagarn was originally not party to that agreement; but it was aware, it was a whole dispute should go to arbitration in Germany, and that it was only a mere technicality that supported the claim by Nova for their money on the bills of exchange until their cross-claims had been dealt with. That argument was accepted by the Court of Appeal, but failed in the House of Lords.

On the face of it, all the merits seemed to require that the arbitration should be confined to the Second Division by their own inconsistency in the League. Surprisingly they fielded only five of the side which won the Cup.

One strongly suspects that next season the dynamic Ball, since whose arrival from Arsenal Southampton have lost only once in 12 games, will not tolerate having to wait until the first Saturday in October for their first League win.

When it comes to Cup foot-ball, Southampton play like aristocrats. Indeed, their players must wait until next week because on Wednesday they visit Anderlecht, the strong Belgian club, for the away leg of their third European Cup winners' tie.

These are taken as the equivalent to deferred instalments of cash. Unless they are to be treated as unconditionally payable instruments, which the seller can negotiate for cash, the seller might just as well give credit. And it is for that reason that English law does not allow cross-claims or defences as those based on fraud or invalidity of the bills themselves.

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Elizabeth Hall

## William Byrd Choir

by RONALD CRICHTON

Two of the greatest 16th-century composers shared the support in double-choir works and hours of Saturday evening's from the London Cornett and concert: the English who Sackbut Ensemble and from Stephen Barlow at the organ. Turner's accomplished choir, and his contemporary, the Spaniard Victoria, who spent much of his working life in Rome. Byrd was represented by Latin motets which stand for the hidden Catholic side of his dual existence. If we had heard as well some of his Anglican Church music and setting works, Byrd's musicality would have been even more apparent compared with the deliberately restricted intensity of Victoria. As it was, two powerful contrasted personalities emerged clearly.

Latin being less pliable than his native English, Byrd had less opportunity in these motets to display his extraordinary gift for making words lie along a musical phrase as if the two had been born together—not only ensuring that sense comes through but clarifying the part-writing. Latin words receive more emphatic pointing, the concluding pages of Victoria's motets become a kind of fantasia on the words 'Jerusalem' and 'victoria' in which syllable and note seem inseparable. The monumental, lapidary qualities of Latin did not rob Byrd of his subtlety. The five-part writing in *O quam gloriosum* is as free and quick-tempered as a Mozart Quintet: Saturday's performance of this motet with its pendant 'Benedic et claritas' drew applause in the middle of a group, and understandably so.

Byrd's music, second nature to these singers, sounded perfectly well in the Elizabeth Hall, better in fact than Victoria's, where as well as polyphony there is harmonic chordal writing ideally needing a large church. Or is that merely a sentimental desire for the quality known vaguely as "mystical", an accidental patina which does not necessarily deserve the compliment? Any more than chanting choruses in a 19th-century Russian opera? While the choir effortfully found the right weight for Byrd, in Victoria (a generous selection including a Magnificat and a Mass *Vidi speciosum*) as well as several motets) there was than a specialised public.

Elizabeth Hall

## English Chamber Orchestra

The English Chamber Orchestra, which span the last nine years of Mozart's life—is for most of Haydn and Mozart on Friday was conducted and directed from the keyboard by Murray Perahia. It was an exhilarating evening. Perahia has clearly established a warm and confident rapport with the ECO: they responded quickly and easily to the textural twists and sudden dynamic turns of Haydn's D major symphony no. 6 ("Le Matin"), and with enthusiasm to Perahia's vigorous tempo—a fresh gay performance with plenty of spring to its rhythms. In the second movement, the solo violin remained largely in the background, contrast, was iron-clad: strong and refreshingly forthright, but held taut and firm, the tension screwed almost to breaking point in Beethoven's massive cadenza to the first movement, released with a wonderful burst of gaiety in the finale.

The rest of the programme was devoted to two contrasting Mozart piano concertos, K413 in E—the first of the 17 Vienna

New Victoria

## Manhattan Transfer

by ANTONY THORNCROFT

It is a depressing indictment of the black groups. The same or music scene that the freshest changes in the scene. After a slinky night club performance to be seen in London for many months should be number, Tim Hauser appears a quartet of nicely matured bearded and balding, interpreting a quartet of nicely matured bearded and balding, interpreting Americans interpreting the music of the forties and fifties, pavements, and introducing Alan Manhattan Transfer began on Paul as a Brylcreemed follower. The New York bar scene four of Elvis, unzipping first his black years ago and is now big enough leathers, and then his white to fill large London theatres with T shirt. Then it is all Latin Vista audiences for nights on end.

The girls Janis Siegel and

Laurel Massie are equally versatile and rarities as the as Latin dances, as beamed support singers to Paul, and as various songs remastered from the teen world of the fifties, combined with the enthusiastic energy of the performers.

Although Manhattan Transfer have than they really are; often their versions of half forgotten old smoothies, like Blue Chemise and Candy, expose a

The attraction is the songs, the rather dreary Chanson d'Amour, the group in action is much more impressive than the close harmonies of the recordings.

Manhattan Transfer is sophisticated cabaret put over so powerfully that it becomes

singers, actors, and humorists of a dance than the boring physical maneuvers favoured by recent popular music.

Royal Court

## Devil's Island

"Devil's Island" is of course to emigrate to some tropical Great Britain, as seen in the oblique view through the spyglass of Tony Blair. In one long act we get three somewhat selective views of it, in 1937, in 1977 and in 1997. They become, oddly enough, less appalling with the passage of the decades.

In 1937, Hugh (Philip Donagh) is back from the like insanity. Kuchevski comes Spanish Civil War blinded with a story of 2,500 cans of food to boost their commissariat, but he proves to be working for an Anarchist battalion. He has been fighting with a Russian agent (Simeon Callow), seeks to enrol in propaganda, for the Communists quarrelled with the who dare leave.

Mr. Bick's writing is characteristic of his generation—sin as the Loyalists. English society, meanwhile, represented by Betty, cruel, funny, savage, with a wealthy land-owning lady concession to morality. The couple, Bill and Sue (David and Jane Wood), and party, the Joint Stock Theatre Sue's Leftish sister Jill (Suzanne Bertish), play at culture, play writer in the preparation of politics or simply play, while the play, and inhabit their nation sides inebitably characters as closely as oysters towards the war.

Forty years on, the same you will see acting more polished people, indeed, engage in the or direction more imaginative new pursuits that Mr. Heath anywhere in London.

Whether there is much to be learnt from Mr. Bick's sour view of English society is another matter. As has said anything that has not been said already. But which ever side you take, Devil's Island management is riddled with suicides, says Kuchevski, by giving us to restore its fallen lover of the ornamental, plans

B. A. YOUNG

St. John's, Smith Square

## Schola Cantorum of Oxford

Robert Sherlaw Johnson's Resurrection of Fen-Huang, prepared for Thursday's choral concert, failed to materialise, and fault when the ensemble at a recent *Conticello* set note, was placed by *Where does the double choir group*, uttered music go? The fare also provides the text of a Schumann bed—was the general want of mature solidarity vaguely

lines expressed the lightness of the Oxford men's voices, this could hardly be deemed a fault when the ensemble at a balance. Only in the final song *Talisman*—Goethe's poem

of Vaughan Williams' Three Fathoms Five" is a perfect miniature, cogent and sharply 32-strong, under Nicholas Williams of 1951 was often not a sweater, cleaner blend of sustained "strange" chord and swaying repetition would be hard to find. Britten's *Hymn to St. Cecilia* is so popular, so jolly well-loved, that one tends to forget the trickiness of turning certain corners (the twists of the Rossinian fast patter, the care needed for clear, not too emphatic word-placement under the big soprano solo). The last part of the piece, in any case the weakest, was a prey to slightly breathless phrase-end, charms of Op. 59 three years secretive lyricism are still irresistible.

MAX LOPPERT

## Stratford Ontario 25th season

Previews and schools performances apart, the 25th season of the Stratford Festival, about *Nothing and As You Like It*, and in September at the Avon Stage, Noël Coward's *Hay Fever*.

Maggie Smith will play in *The Dream, Richard III, As You Like It*, and *It and Hay Fever*. William Hutt Festival Stage, and *Romeo and Juliet*, Ibsen's *Ghosts*, Strindberg's *Miss Julie* and *Hay Fever*, Brian Bedford's *The Guardsman* at the Avon Stage.

Opening in August at the

Festival Stage will be Much Ado about *Nothing and As You Like It*, and in September at the Avon Stage.

Richard III, as You Like It

Ends Well and Richard III, as You Like It, and Hay Fever. William Hutt

Festival Stage, and *Romeo and Juliet*, Ibsen's *Ghosts*, Strindberg's *Miss Julie* and *Hay Fever*, Brian Bedford's *The Guardsman* at the Avon Stage.

Guardian and As You Like It.

The private fantasy, and fleet, charms of Op. 59 three years secretive lyricism are still irresistible.

SEE PORSCHE'S NEW PORSCHE

the

ON PAGE 25

B1G:

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competition between banks in West Germany as well as the world over. Success is measured by being one step ahead of competitors, being better equipped, applying flexibility and creativity in arranging deals and providing better overall service to customers.

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## King Lear

by MICHAEL COVENY

outfit calling itself the Drama Company should O'Conor makes marvellous, often original, sense of every line, and expect comparisons with the largest in the land. There is shape and comic meaning, however, compelled by the in the Dover caps, and of this production to some poignancy in the fact that to any reference to the Lear is shaken back to his original, RSC, Edinburgh senses by Cordelia's attentions am or Dublin Abbey. The before being finally crushed by truth of the matter is her death. This is a good, solid not recall sitting so incisive and attentive interpretation, even if it does not make the hairs stand up on the back of your neck.

Theatre is obviously well and kicking in, and (admittedly will want now that, after this week, production travels to Mold, Llyswydd, Bangor and Swansea. When did you last see and stagger mortally across the stage before it is straight as a guardsman?

The Entertainment Guide is on Page 28

over the last three steps it? Or, in similar vein, a well and obtrusively to ion being pushed out by Edgar? Or he play by Edgar? Or a real sadness is, though Joseph O'Conor, an actor would usually expect to see an intelligent, lyrical performance at the centre of all Starting jovially, he tears from start to finish to be with indigence and a down Hester Rees as Oswald, glowers a terrible tantrum at with indigence and a down Albin's honest inability to the on the gamesmaster for not putting him. There is thunder, telling him in the first eleven, but in the laying of the why go on? If this is what Wales is cursing on Goneril (an offers as a National Theatre it is the best argument I have yet encountered against devotion.

Leslie Perrin as Edmund dressed for battle has a clever trick of bouting his chain mail musically, against his curse: Edward Steckerson as Cornwall has the wobbly head and superfluous gestures of a young curate; Anthony O'Donnell's chirpy predictable, tame but competitive Fool, Peter Wickham has come in at the last moment as Edgar, and will probably be giving a very good performance once he has sorted out his voice at Dover (essential to do this, if Gloucester's "The trick of that if I do it, I will remember" is to recapture its forceful irony).

The storm scenes are lumbered with crude lighting and sound effects; the costumes which seem, on the whole, to have been from heavy curtain material, are redundant of church hall dramatics; the stage is crammed with people, gesticulating, bowing, waving and gesticulating as though auditioning for the Shakespeare skin in *Behind the Fins*.

The rest of the programme was devoted to two contrasting Mozart piano concertos, K413 in E—the first of the 17 Vienna

Purcell Room

## Medieval Ensemble of London

Guillaume de Machaut, Canon their concert on Saturday, of Rheims, died in 1377. For previously they have done valuable on the post-Machaut, few sacred compositions which pre-Dufay period, but the extant have been preserved: besides the sign of their repertoire to infamous *Notre Dame Mass* and the Machaut makes for most satisfying a handful of motets, all the revealing listening, and points up some music to be found in the carefully compiled manuscripts of revealing contrasts.

On his own, Machaut sounds his collected work is peculiar, but in the company of the Medieval Ensemble of his immediate followers, Suzy London began to explore it and Senlis, he begins to

sound like simplicity itself. The flowing lyricism of *Douce Dame* and the wilei *Plus* (both sung with a beautifully rounded

unaffected tone by Timothy Penrose) seem almost nostalgic for an earlier age of French music; while the strict procedures of the motet compositions, such as *Oui es promesse*, combining two texts over an instrumental Tenor, certainly do bark back to the music of the previous century.

Machaut's followers preferred to match the winding rhythmic subtlety of his more adventurous pieces, such as *Phaton le merveilleux serpent*, and the superb ballade which depicts the conflict of body and spirit. His *esperits* (both these were sung with easy, unforced precision by the group's tenor, John Elwes) That his voice is ideal for this music was proved in the even greater complexity of Suzy's *Pistachier*, *Isobol*, and of *Senlis*—the latter a piece of the highest expressiveness where intricacy of detail is subordinated throughout to beauty of line. Elwes sustained the high range of the piece with an easy lyricism which blended perfectly with the instruments.

Between these highlights of the evening, there were one or two pieces which sounded less than secure, or where as in Machaut's *Masne mon coer* the instrumentalists had difficulty maintaining exact tuning with the voices. But when on their own, the three skilled players gave displays on their quiet combination of plucked, bowed and blown instruments which were dazzling in an undemonstrative way: never more so than in Machaut's one instrumental piece, the *Hoquetus David*, whose rapid alternations of part-writing appear to the untrained ear impossible to coordinate.

One footnote: how pleasing to see the Purcell-Rogers full for Machaut as well as the Elizabeth Hall full for Byrd and Victoria. Each part of "early music" is now drawing its own distinctive audience; which is as it should be, for Machaut and Byrd have rather less in common than Mozart and Bartok.

NICHOLAS KENYON



## WORLD TRADE NEWS

## U.K. takes 60% of Norwegian exports.

Financial Times Reporter

U.K. absorbed nearly 30 per cent of Norway's total exports in 1976, compared with 17 per cent in 1972 and thus an outstanding role in the Norwegian economy, according to Gunnar Rosstad, Director of the Export Council of Norway, who is currently in J.R.—Norway's most important export market. His prediction that the Kr.12.7bn. (£1.4bn.) imports from Norway were 10 per cent higher than in 1975 were in turn 55 per cent.

His sharp increase must be ascribed to the explosive growth of oil exports," he said. "The traditional sectors are important as ever." In 1976, exports to the U.K. increased by 11 per cent, regaining ground lost in 1975.

## Agricultural sales up 17%

Financial Times Reporter

AIN EXPORTED £1.52bn. of live stock, agricultural machinery and equipment, animal feeds and products last year. This was an increase of 17 per cent. Machinery sales were 7 per cent. to £628m., and feeds exports 15 per cent. to £172m., and sales increased 13.4 per cent. £197.5m.

does not include exports from invisible trade.

includes consultancy, technical expertise, licensing agreements. No figures for these are available but they are estimated at several hundred million

## JAPAN'S EXPORT DIPLOMACY

Talking one game . . .  
. . . playing another

By DOUGLAS RAMSEY

THE CONCLUDING chapter of JETRO's latest monthly magazine—suggestions on how to break into the Japanese market—is about exports—from overseas to Japan, not vice versa, and the title sums up sufficiently the dramatic shift in Japan's export diplomacy since the early days of the Japan External Trade Organisation when the E stood for exports and not external.

But there is still a lot of export promotion going on. Tokyo decided a decade ago to divorce its export effort from the diplomatic one overseas. To-day, the divorce is almost complete. JETRO has over 150 people working abroad at the organisation's 46 offices and 29 Japan Trade Centres, all of them operating apart from Japan's diplomatic representations. In 1977, the network is still expanding, with plans to open a Quito, Ecuador, office and expand the Nairobi operation into a full-fledged trade centre.

Soft-pedalling

The Finance Ministry, after all, has approved a 3.5 per cent increase in JETRO's budget for fiscal 1977 (starting April 1) to a total Yen 9.5bn. (\$83.2m.) and the biggest increases will typically (a) to bolster trade with developing countries, up 10.5 per cent; and (b) to provide information to Japanese business on overseas economies, up 10 per cent.

In fact, although JETRO is soft-pedalling its exports to Europe and the U.S. (because its exporters have been too successful), the organisation is taking the opportunity to detect new markets and develop plant exports, especially to the Middle East. But JETRO cannot do the job alone. A crucial role is played by the Export-Import Bank of Japan which has grown tremendously in recent years to meet the increased demand for big project financing.

In fiscal 1976, for instance, the Ex-Im Bank spent 30 per cent more on export financing to about \$1.9bn. than it had the year before. In 1977, the Government is planning for a 10 to 20 per cent increase in export financing by the Ex-Im Bank. JETRO, moreover, has provided a new look for capital goods and plant exports and proportionately less for ship exports on deferred payments (with Tokyo's recent promises to control the level of its ship exports).

But the advantage of the bank, aided by JETRO, is that it can respond quickly to any major increase in overseas demand for buyer credit. Thus, late last summer the Ex-Im Bank asked and got an 80 per cent increase in its export financing appropriations because of the phenomenal rise in buyer credit applications compared with those projected in the original 1976 budget. And Japan's extra \$4bn. plant exports this year over last have something to do with the country's overall and massive \$80bn.

Together, JETRO and the Ex-Im Bank represent most of Japan's official, direct expenditure on boosting exports. Technicians will argue that the "promotion" component is very small (\$83.2m.); which is true, but the supporting funds for financing exports are probably more accurate indicators of just how aggressive Japan's informal export diplomacy is from one year to the next.

Confidence

Obviously, Japan's decision to separate its diplomatic from its trade missions overseas has borne fruit, and it is a telling observation that Japan carried the (originally) British concept of a foreign trade organisation to its logical conclusion, whereas the U.K. decided early on to devalue the pound in the escrow. The U.K. imported textile, lumber and pulp and electrical equipment. Last year the U.K. imported textile yarn, fabrics and related products worth nearly £50m., while imports of clothing and other fabrics amounted to more than £25m.

Pulp and waste paper imports amounted to around nearly £20m. and timber and cork to about £15m., while electrical equipment valued at around £10m. was imported.

## Hungarian currency proposals

By David Lascelles

A LEADING Comex banker has called for a new world money system based on gold in which both Communist and non-Communist countries could participate. He believes it would bring order to the international monetary system and help stimulate the world economy.

The call is made by Mr. Janos

Fekete, vice-president of the Hungarian National Bank, one of East Europe's best-known bankers and a man widely respected in Western banking circles.

Writing in the Hungarian weekly, *Figyelő*, Mr. Fekete says that the election of a new U.S. President provides the opportunity for a revival of the Bretton Woods spirit which led to the creation of an international monetary system.

He proposes that East and West get together to create a new international standard of value which would fulfil the role of a key currency in the international monetary system.

## Prices may fall

Financial Times Reporter

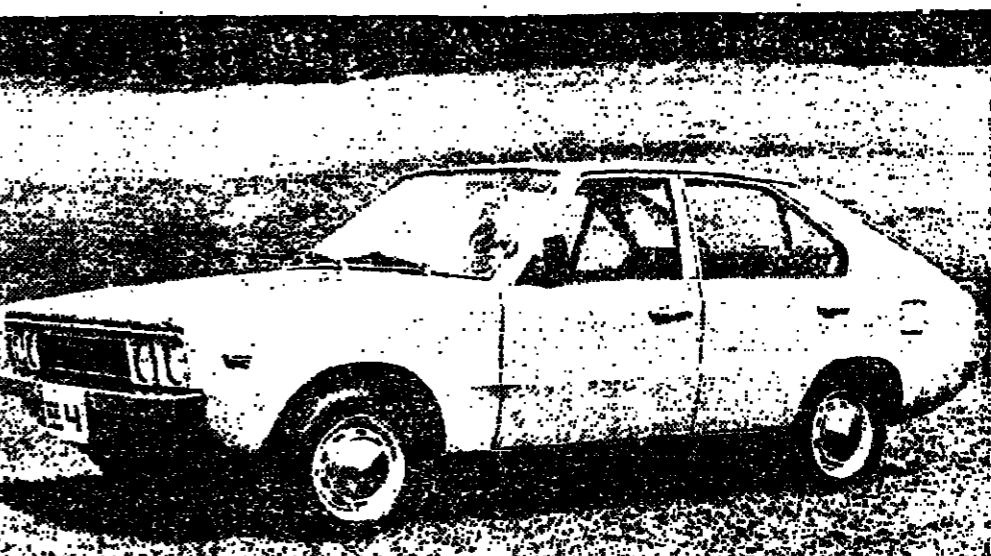
BRITISH imports from Portugal which could fall in price as a result of the 15 per cent devaluation of the escudo, include textiles, lumber and pulp and electrical equipment.

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Pulp and waste paper imports

amounted to around nearly £20m.

and timber and cork to about £15m., while electrical equipment valued at around £10m. was imported.



## South Korean car challenge

By TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

A NEW Far Eastern challenge to the European car manufacturers based on a new U.S. President provides the opportunity for a revival of the Bretton Woods spirit which led to the creation of an international monetary system.

He proposes that East and West get together to create a new international standard of value which would fulfil the role of a key currency in the international monetary system.

Mr. Turnbull is known to have

opposed this approach on the

grounds that it would have been

better to establish the car first

on the domestic market and in

countries geographically closer

to the manufacturing base.

But with Mr. Turnbull leaving

the company next month on com-

pletion of his three-year con-

tract, the Hyundai Group officials

who have been eager to follow

the Japanese example overseas

appear to have won the point.

In the immediate future the

Pony is unlikely to pose a great

big volume exports before the

European industry. Hyundai is threat in Europe. Production 1980s.

volumes of the car are small—the South Korean factory is at present only utilising about half of its 56,000 units capacity—and the company has indicated that only some 10,000 cars will be exported next year.

Since Hyundai has already begun exporting to Africa, some Central and South American markets, as well as the Arab world, its cars are spread very thinly at present.

At the same time, the emphasis has been placed recently on its heavy machinery interests, suggesting that the car company will not be in a position to begin

volume exports before the

end of last year fell sharply in

January. With the end of stockpiling

for a price rise of 10 per cent, the increase on January 1 total OPEC output fell by almost 5.8m. barrels daily from the

December level to 28.5m. in January, according to Petroleum Intelligence Weekly.

This was the lowest since February last year through still up 7.1 per cent from January 1976.

The news coincide with the two-day meeting of Finance Ministers from OPEC tomorrow in Vienna for the allocation of funds.

The funds will be used to cushion the effects of higher oil prices on the financially-burdened Third World.

OPEC officials in the Austrian capital said the Finance Ministers would probably allocate petrodollar funds for individual developing countries, not for price supports to help failing economies. They will be talking only about aid, not about oil prices," OPEC spokesman Hamid Zaheri said.

Virtually the entire fall in OPEC production was in the Middle East following the dual-price split. Saudi Arabia and the United Arab Emirates climbed most dramatically. They insistence on a lower price rise rose 60 per cent.

## Sharp fall in oil demand this year

By OUR FOREIGN STAFF

THE rise in demand for oil experienced by the Organisation of Petroleum Exporting Countries (OPEC) towards the

end of last year fell sharply in January. With the end of stockpiling for a price rise of 10 per cent, the increase on January 1 total OPEC output fell by almost 5.8m. barrels daily from the December level to 28.5m. in January, according to Petroleum Intelligence Weekly.

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## India sets export target

By K. K. SHARMA

INDIA PLANS to export 2m. tonnes of coal during 1977-78. The same target was set in 1976-77 but port bottlenecks prevented it being reached, despite the active interest shown in Indian coal by leading industrial nations such as Japan, France and Belgium, while Italy and Pakistan are now substantial new customers.

Chairman of Coal India Lieutenant-General K. S. Garewal is very hopeful that the next financial year's target will be realised in view of the additional handling capacity of 3.5m. tonnes of the 5m. tonnes in the next three

years. According to General Garewal Coal India aims to raise its exports progressively to a level

which the commissioning of the 5m. tonnes will soon provide to four years.

With Haldia, the coal handling

facilities in Eastern India alone will rise to 5.5m. tonnes per year. Haldia will also accommodate bigger bulk carriers.

Among the qualities of Indian coal which are attractive to the pollution-conscious countries is its low sulphur and low alkali content which means that apart from being a non-pollutant Indian coal does not cause

problems in power stations.

According to General Garewal Coal India aims to raise its exports progressively to a level

which the commissioning of the 5m. tonnes will soon provide to four years.

World Economic Indicators

INDUSTRIAL PRODUCTION 1970=100

Jan. 77 Dec. 76 Nov. 76 Jan. 76 % change

U.S. 131.5 132.8 131.7 125.7 + 4.6

Dec. 76 Nov. 76 Oct. 76 Dec. 75

U.K. 102.8 103.1 102.8 98.8 + 4.8

Holland 121.0 124.0 127.0 117.0 + 3.4

W. Germany 111.8 123.9 119.3 109.5 + 2.1

Italy 129.8 130.6 135.1 105.8 + 22.7

France 124.0 126.0 123.0 117.5 + 6.0

Nov. 76 Oct. 76 Sept. 76 Nov. 75

Belgium 126.0 127.1 124.4 118.0 + 6.8

Oct. 76 Sept. 76 Aug. 76 Oct. 75

Japan 125.4 125.5 125.5 112.4 + 11.6

GROUPEMENT DE L'INDUSTRIE SIDERURGIQUE G.I.S.

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SECOND NOTICE TO HOLDERS OF BONDS 91%

1976-1983 OF US\$1,000

The General Meeting of bondholders of the international loan 91% 1976-1983, issued by the GROUPEMENT DE L'INDUSTRIE SIDERURGIQUE G.I.S. which was called for February 18, 1977, being unable to meet validly for lack of quorum, the bondholders are again convened to an Ordinary General Meeting at 5 bis, rue de Madrid, Paris (France) on March 16, 1977, at 3.30 p.m., in order to consider the same agenda as that for the first meeting, that is:

Ratification of the statutory nomination of directors of the "Société Civile" of the bondholders of the 91% 1976-1983 of US\$1,000, in conformity with article 7 of the by-laws of that "Société Civile."

To permit the bondholders to attend or to be represented at this meeting, the bonds or their deposit receipts must be deposited at least five days before the date fixed for the meeting, at the offices of the banks having participated in the placing of these bonds and from whom proxies or admission cards can be requested.

The Board of Directors.

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## HOME NEWS

## Smoking controls sought by MP

BY STUART ALEXANDER

R. ROGER SIMS, Tory MP for Luton, is to introduce a private members Bill on Friday to control smoking in places of public entertainment.

The Bill, which will get a hearing only if there is sufficient parliamentary time, requires a provision of areas for non-smokers in cinemas, theatres and concert halls. In instances, proprietors defying the Bill, Secretary for Health and Social Security would have statutory powers to order the division of these areas and to ignore other areas for smokers.

In the event of contravention, the Bill recommends fines of up to £500. Titled the Clean Air Act, the provisions would not extend Northern Ireland.

## so small

Mr. Sims said that the Bill did not seek to ban smoking entirely in public places of entertainment, but that the discretionary powers which would be accorded the Secretary of State recognised that some places were too small to be divided.

Under half the adult population smoke and I have no wish to prevent those who enjoy a cigarette or cigar from having a smoke, but people who want to have an evening in the cinema or concert hall should be able to do so without the discomfort of having to breathe the other people's smoke," Mr. Sims said.

Limited survey carried out London over the last three days by Action on Smoking and Health on smoking in bars has shown that most smokers and non-smokers are of a bar in cinemas. A three-month experimental ban was imposed at the Paris and cinema in London's West End and the movement that 98 per cent of non-smokers questioned and 69 per cent of smokers favoured some of restriction.

## One national Co-op federation proposed

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE FRAGMENTED structure of the Co-operative movement is a salient feature of the movement's central co-operative body, dealing with general policy matters and members' activities such as the annual Congress—the movement's "parliament"—of delegates from retail societies round the country. It is to make real progress, the report says.

But the working party notes that these two functions can no longer be described as separate and distinct.

In the group's view, the present parallelism in the national structure is "deficient." It had led to indecisiveness in decision making.

The working party, designed to act as a ginger group within the movement, acknowledges that the Co-op has improved its trading record over the past few years. Yet its problems had agenda of the Co-op Congress in May.

The CWS is responsible for Co-op's commercial activities, acting as a central—but not ex-

clusive—manufacturer and whole-saler. The Co-operative Union is preventing it from competing in the movement's central co-operative body, dealing with general policy matters and members' activities such as the annual Congress—the movement's "par-

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## Price up for milk bottle tops

BY RHYS DAVID

THE BIG aluminium producers have raised the price at which they will buy aluminium household waste, mainly milk-bottle tops and pie trays, to stimulate reclamation of valuable raw materials.

Alcan Enfield Alloys, jointly controlled by Alcan and Enfield Rolling Mills, will increase its price from 7p to 10p a lb. from March 1 on collections of 500 lb. or more, closely following a rise by International Alloys.

The firm was for a leader in the scrap market. A single federation must therefore be established "one that will command authority and respect and give the kind of leadership which will achieve the co-ordinated drive the movement needs."

The special committee is expected to produce its report on the subject soon and the issue is likely to figure high on the agenda of the Co-op Congress in May.

The CWS is responsible for Co-op's commercial activities, acting as a central—but not ex-

## Farmers face problems after fill-dyke February

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THE WIDESPREAD floods which have been the most spectacular for many years have receded with the weekend sun and cold dry weather.

If they do not recur farmers will not have been too seriously affected by the almost continuous rain since September.

There are areas where the potatoes have not all been lifted. Nitrogen can be applied at any time now. But unless the ground dries out the tractors doing this could "cause considerable damage."

## Sowing

Some farmers are already sowing, which is just started, seems to be going fairly well. But for all that it is still above the figure for 1974 by a considerable margin.

Of the crops planted, there has been some loss of winter wheat where water has lain on the fields for a considerable period.

The company, a subsidiary of Alcan, said this month that its price for up to 100 lb. from charities and similar organisations would go up to 10p, and for larger quantities to 12p.

The U.K. produces more than 200,000 tonnes of aluminium a year from reclaimed metal, mostly from aircraft, armaments and break-up of aircraft, motor vehicles, buildings and other things where a lot of aluminium is used.

Secondary aluminium from scrap is about 40 per cent of total aluminium output and has the advantage of being less energy intensive in its production.

Only 5 per cent as much energy is used in producing aluminium from scrap as in converting bauxite into primary metal.

The saving in electricity on the 200,000 tonnes of secondary metal produced is calculated by the industry at 3,000,000 kilowatt hours a year.

Alcan is building a £35m. plant in Swansea to make aluminium sheet for drink cans, says it may add at some stage facilities there for reclaiming metal.

Mr. Prentice is quoted as saying that he will examine the direct labour question further, with a view to opposing in the House any move which would unreasonably extend direct labour forces at the expense of the private sector.

"Both in terms of the economy generally and the construction industry in particular, I do not want to see a further extension of the public sector for what are, in effect, doctrinaire reasons."

He goes on to attack the public sector building cuts announced in the December budget. The construction industry was a bad instrument with which to control the economy.

Mr. Prentice hints he may be considering trying to block the Bill, by drawing an analogy to the Docks Bill.

"It needs only two or three of us to take a view that this Bill is bad. Personally, I am inclined to take this view. I do not want to be more specific at the present time."

The Local Authorities (Works) Bill was a prime example of a trend in the Labour Party to aim for more and more public maintenance.

## Prentice direct labour warning

FINANCIAL TIMES REPORTER

DIRECT LABOUR building by local authorities should not be expanded when the construction industry is suffering from economic recession, and the Government's "misguided cuts," Mr. Reg Prentice, MP (Lab., Newham East), says in an interview to the *FT* today.

The interview assumes significance from the postponement last week of the First Reading of the Local Authorities (Works) Bill.

This would allow local authority direct labour forces a wider scope of operations outside the authorities' own areas.

The Government has denied that the Bill was postponed through fear of opposition from Labour MPs giving the reason for postponement as a need to make drafting amendments.

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## METALWORKING

### Saves sand in small foundries

INTENDED FOR the smaller foundry, a sand reclamation unit has been introduced by Newport Forge and Engineering, Newport Road, Pant Glas Industrial Estate, Bedwas, Gwent (0225) 881111.

Sand throughput is 2 tonnes/hr, a figure which the company claims should allow repayment of capital costs within a year from savings in sand consumption.

Driven by a single motor, it is a vibratory attrition reclamer. This allows the motor to be fixed close to the centre of gravity of the machine. Sand screening and delivery is carried out in twin base compartments.

It is a low-level machine, with a lip height of 39 inches, suitable for either manual or mechanical feeding. The floor mountings are air-type, to reduce transmitted vibration and noise.

The unit has a fan powered by a 4000 rpm motor, Glasgow. 041-429 5661.

### Many bends made simply

BRITISH-designed bar bending machines, incorporating advances in speed and accuracy of bends, are offered by Crowe Hamilton of Glasgow.

British-designed bar bending

## POWER

### Hydraulics could cut costs

IN THE series of conferences (by the Institution of Mechanical Engineers) on the advantages of replacing electric drives in factories by hydraulic ones fed from a central point, and the consequences for the country of such a move, a presentation by Professor W. Margeroyd, Imperial College, brings out some remarkable facts.

The primary one is that in a series of countries where advanced technology is used as a matter of course, about 80 per cent of industrial electricity consumption is used for motive power, or about one-third of each country's total electricity production.

Cogent to this is the fact that although induction motors are a reliable and cheap way of producing motive power, they provide a very low overall conversion level from electricity to the final drive, and losses can be from improved speed/torque characteristics, the fluid power motor is cheaper, ranging from only 90 per cent of the cost of an induction motor of 20 h.p. down to less than 60 per cent in the case of a 225 h.p. unit (with gearing).

Where the user requires continuously variable speeds, the cost advantage is a very significant order of magnitude lower for fluid drive.

There are no hidden catches as the costs of other components

least wasteful way, at first sight, the professor points out that there is a lack of trained systems designers while adaptation to meet varying standards of reliability poses another problem. To make conversion to hydraulics attractive and feasible, a big organisation would have to mass-produce the various components required.

That being said, however, the advantages of central hydraulic systems, driven by a large diesel engine, are instant and great enough to give serious consideration by any big user. Apart from improved speed/torque characteristics, the fluid power motor is cheaper, ranging from only 90 per cent of the cost of an induction motor of 20 h.p. down to less than 60 per cent in the case of a 225 h.p. unit (with gearing).

Where the user requires continuously variable speeds, the cost advantage is a very significant order of magnitude lower for fluid drive.

There are no hidden catches as the costs of other components

## PACKAGING

### Advances in strapping

CARTON CLOSING, and sealing operations, covering such diverse applications as food, packaged consumer goods, newspapers, metal and plastic extrusions, and timber, can be carried out in a full automatic strapping machine, launched by Lawco, Avisbury, 60 Vauxhall Road, Liverpool L89 3AU (051-227 1212).

The equipment includes power feed and discharge conveyors, and a strapping unit which will apply, tension and heat seal 1/2 inch wide by 0.02 inches thick polypropylene strapping at up to 700 straps/hr.

Strapping sequences are controlled by semi-sealed limit switches within the conveyor beds, and 1, 2, 3 or more straps (depending on the number of cells used) at a rate of 27 straps/minute. Tensioning can be adjusted to suit the package.

Trips settings are easily adjustable to secure any length of package upwards from nine inches, with any number of straps. This enables the equipment to handle frequently varying pack sizes with no adjustment delay. Average standard cartons can be strapped at about 400/hr.

As an example of economy, the maker quotes a factory test where, on a 1,000 carton output per day, the cost of applying polymer material, 0.015 or 0.02 inch thick, is 12 mm. wide.

Once the machine is strapped, packing is completely automatic, and the machine is started again to capture only about 27 per cent of the heat actually released in the conventional or electric furnaces it uses, is in fact wasted.

Institution of Mechanical Engineers 01-838 1212.

Another automatic machine, with conveyors feeding the packages in and out of the strapping unit, has been introduced by P. P. Payne's Strapping Division, Hadyn Road, Nottingham (0602 607222), a Norcross Group company.

The system is controlled by photoelectric cells positioned beyond the strapping arch. Any number of 12 or 15 mm wide heat sealed Polystraps can be applied to cartons or bundles (depending on the number of cells used) at a rate of 27 straps/minute.

Conform to all existing EEC regulations, is being marketed in the U.K. by the Jacobson chemical division of R. S. Stokvis and Sons, Pool Road, East Molesey, Surrey. (01-941 1212).

Produced in France by Phyto-color, the range has been specifically developed to meet the growing resistance by makers of confectionery, dairy products, medicines and others, to the use of artificial colours.

Phyto-colors are natural colours, the normal range has been covered, and requests for special shades can be met.

Vegetable blue is mixed with yellow to produce greens and with red to compose violet colours, for example.

Cochineal carmine is widely used in France in yoghurts, confectionery and preserves as well as toothpaste and lipstick.

Another in the range, Chlorophyl, is designed for canned products including pet foods.

## MATERIALS

### Colours for food from France

AN EXTENSIVE range of natural colours for use in the food, pharmaceutical, and cosmetic industries, and claimed to conform to all existing EEC regulations, is being marketed in the U.K. by the Jacobson chemical division of R. S. Stokvis and Sons, Pool Road, East Molesey, Surrey. (01-941 1212).

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## INSTRUMENTS

### Easy-to-use recorders

LOW COST compact recorders which overcome the ergonomic limitations of traditional flat-bed instruments include the single pen model Philips PM 855, and the dual-pen Philips PM 852.

Controls, and paper and pen accessories are at the front. Both recorders use a standard 25 mm width 2-fold chart, for optimum resolution and maximum convenience.

Both models provide continuous zero adjustment over the full scale, as well as zero point location at any time. Chart drive is provided by a stepping motor and allows speeds of 0.3, 1, 2, 5, and 30 cm/min.

The writing system uses a disposable nylon-tipped cartridge which easily writes 1,500 metres of clear, reliable writing.

Philips, 100 Newgate Street, Cambridge, CB1 2PX, Cambridge (0223) 58860.

Details from the organiser, International Fluidics Services, 35, High Street, Kempston, Bedford, MK42 7BT (0344 833608).

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## CONFERENCES

### Warehouse automation

SOME 30 experts from 10 countries will be describing the latest advances and experience in the efficient and economic operation of production and distribution warehouses at the Second International Conference on Automation in Warehousing.

The conference will be held at Keele University, Stoke-on-Trent, March 23 to 25, and will be opened by Lord Ryder, chairman of the National Enterprise Board.

Papers to be presented will cover operational experience, equipment development, control

systems, management aspects, such as fire hazards, legal requirements, training and marketing and new concepts.

In the equipment development session a paper will be presented by the West German company, Rapistan Technologies, on "Order selection to conveyors with voice encoding—an advanced distribution warehouse system incorporating a high degree of mechanisation and automation."

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The writing system uses a disposable nylon-tipped cartridge which easily writes 1,500

## the raw material of successful business

In difficult times, maintaining supplies of vital raw materials and understanding the economic, as well as the technical needs of industry are essential to sustain successful enterprise.

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Albright & Wilson manufactures phosphorus chemicals at plants in the UK, Canada, Australia and India, and markets them throughout the world.

You may be surprised at the variety of fields in which phosphorus chemicals are essential today. For instance, Detergents, Water treatment, Industrial and Institutional cleaners, Metal treatment, Bread and self-raising flour, Soft drinks, Plastics, Lubricating oils, Hydraulic fluids and Pesticides.

Phosphorus, of course, still lights every match that is struck in the world!

Albright & Wilson serves a wide range of industries: whether you're in anti-corrosion or anti-perspirants, food or fertilisers, it could make a material difference to you to get in touch with us.

Phosphorus being loaded into  
Albright Explorer, one of Albright & Wilson's  
unique bulk phosphorus carriers at the  
company's Long Harbour,  
Newfoundland plant.

A force for British industry

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& WILSON**

Albright & Wilson Ltd. 1 Knightsbridge Green, London SW1X 7QD. Telephone 01-589 6393

# Food prices rise at less than half January rate

BY STUART ALEXANDER

FOOD PRICES rose in February at less than half the January rate, according to figures for the Financial Times Grocery Price Index.

Although dairy goods, coffee, some bread and preserves all went up, they were matched by a sharp fall in cost of meat and fruit. Non-foods reversed their January fall. The net result was a 1.16 per cent increase in prices and a 2.93 increase in the index to 233.96.

Coffee continued to soar, with rises of up to 27p for a four-ounce jar compared with January, but in some areas, which had already seen high price rises, there was little change.

Eggs were generally more expensive by about 3p a dozen, and cheese by 10p a pound for Cheddar. Bacon was cheaper all over the country, as late winter special offers became available.

Beef curloin was again cheaper, as was pork in general. Bargains in lamb were balanced by some increases. Chickens cost more.

Prices of fresh fruit and vegetables, appreciably higher in January, stabilised and in some cases even fell as variety improved slightly and new-season crops from abroad become more plentiful. Tomatoes, however, were more often up in price than down.

Prices crept up in the non-foods sector. Detergents and household tissues cost a startling 6.03 per cent more. No one is held responsible, the increases applying to most goods.

The rise in frozen foods and canned goods was small, partly reflecting the easier situation in an industry which late last year was doubtful of maintaining full supply.

## FINANCIAL TIMES SHOPPING BASKET

	February	January
	£	£
Dairy Produce	134.87	130.83
Sugar, Tea, Coffee, Soft Drinks	67.10	63.48
Bread, Flour, Cereals	78.61	77.37
Preserves and Dry Groceries	28.03	25.84
Sauces and Pickles	13.53	13.60
Canned Goods	45.13	44.74
Frozen Foods	39.02	38.47
Meat, Bacon, etc. (fresh)	177.64	172.50
Fruit and Vegetables	124.44	125.87
Non-Foods	52.20	49.23
Total	750.57	741.93

1971: Feb. 100; Mar. 101.09; April 102.73; May 105.75; June 108.00; July 107.24; Aug. 105.40; Sept. 105.26; Oct. 104.35; Nov. 105.46; Dec. 108.26.

1972: Jan. 109.18; Feb. 109.10; Mar. 109.24; April 108.04; May 109.24; June 115.97; July 111.97; Aug. 111.40; Sept. 112.14; Oct. 112.15; Nov. 11; 114.8; Nov. 18; 114.49; Nov. 25; 114.72; Dec. 2; 114.72; Dec. 9; 114.75; Dec. 16; 115.77.

1973: Jan. 117.56; Feb. 119.25; Mar. 120.53; April 123.00; May 125.75; June 128.81; July 127.64; Aug. 126.59; Sept. 129.37; Oct. 133.23; Nov. 135.83; Dec. 138.26.

1974: Jan. 141.41; Feb. 141.52; Mar. 142.66; April 8; 143.23; April 29; 142.64; May 145.17; June 147.97; July 146.22; Aug. 145.25; Sept. 147.6; Dec. 150.5; Nov. 156.39; Dec. 159.15.

1975: Jan. 162.34; Feb. 167.77; Mar. 173.50; April 178.49; May 183.41; June 193.02; July 188.45; Aug. 189.23; Sept. 186.64; Oct. 187.29; Nov. 194.78; Dec. 201.90.

1976: Jan. 208.33; Feb. 211.81; Mar. 216.60; April 222.43; May 224.78; June 222.5; July 218.71; Aug. 221.34; Sept. 230.34; Oct. 237.28; Nov. 241.53; Dec. 244.82.

1977: Jan. 251.03; Feb. 253.96; Index: 253.96

## FT SURVEY OF CONSUMER CONFIDENCE

## Pessimistic view of future as inflation worries mount

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

WITH CHRISTMAS and the clearance sales over, consumers were again taking a gloomy view about the future at the beginning of this month.

According to the latest Financial Times survey of consumer confidence, people were taking a markedly more pessimistic view about the future at the beginning of this month than they had a month ago.

The proportion of people feeling worse off compared to a year ago also rose, sharply particularly among blue collar workers, while far fewer people thought it was a good time to spend money on items for the house than they had last month during the clearance sales.

This month, those feeling pessimistic about the future outweighed those feeling confident by 12 per cent, among all adults as against only 8 per cent last month.

**Worries**

Even so, confidence is higher than it was in the last four months of last year. In November, for example, Jeremiahs outnumbered optimists by 36 per cent.

Worries about inflation had tended to increase since January, particularly among professional families, but lack of confidence in the Government had not returned to its pre-Christmas low.

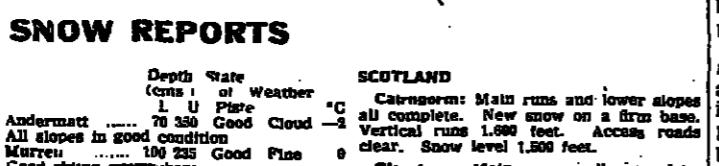
The professional men, who last month were more optimistic about the future, took a gloomier view than others in February.

The six-month moving average figures for future confidence show a small improvement for all adults because, in spite of the fall in confidence this month, people are feeling slightly more cheerful than last summer. The six-month figure for ABC1 men, however, showed a small fall.

**Blue collar**

The proportion of all the respondents feeling worse off compared with a year ago rose again this month to only just short of the very high November and December levels: 39 per cent, more of all the people interviewed in February felt worse off as against 34 per cent in January.

The fall was almost entirely due to the responses of men in blue-collar jobs. Forty-seven



## APPOINTMENTS

## Sir Michael Herries joins National & Commercial Banking

NATIONAL AND COMMERCIAL BANKING GROUP has made Sir Michael Herries joint deputy chairman of the holding company. Sir Michael has been chairman of the Royal Bank of Scotland since October 1978.

Mr. Ian Gravener has joined the Board of GEORGE DOLAND and becomes joint managing director. With re-structuring in progress, Mr. R. Peter Hart, non-executive director, has resigned.

Heworth Ceramic Holdings has made Mr. Donald Watson executive vice-president of its wholly owned U.S. CERAMICS INC. Mr. Watson is at present managing

director of Heworth Plastics. At the same time Mr. David W. Russell becomes managing director of Heworth Plastics in succession to Mr. Donald Watson.

Mr. John H. Hedges has been appointed an executive director of LUEB RHODES INTERNATIONAL.

The new air officer commanding-in-chief, RAF Strike Command and commander-in-chief, U.K. NATO air force, is to be Air Marshal Sir David Evans. Currently vice-chairman of the air staff (plans and policy division) at supreme headquarters allied powers Europe.

Mr. John Ormiston, managing director of P. Ormiston and Sons, has been elected president of EUROPPI— the organisation responsible for the formulation of proposals concerning small and medium sized businesses in the EEC.

Mr. Andreas Whittam Smith, present editor of the Investors Chronicle, is to succeed Mr.

## LABOUR NEWS

## More opposition to pay curbs

BY DAVID CHURCHILL, LABOUR STAFF

GROWING opposition to the social contract and another round of pay restraint emerged at the weekend from trade unions representing engineers, car workers, bank staffs, and civil servants. They suggested that the social contract was dead and that there should be a new pay policy unless the Government radically altered its policies.

The executive of the Society of Civil and Public Servants, which represents 100,000 middle management grades, is opposed to a new pay policy unless the Government allows the Civil Service pay research unit to operate again.

The unit was suspended at the beginning of the first pay policy.

Mr. Gerry Gillman, the union's general secretary, said last night the executive's decision had to be ratified by the society's annual conference in May.

The effects of the social contract on staff in the Bank of England have been spelt out in a letter to the Chancellor from the 3,500-member Bank of England Staff Association. It claims that some of the pay policies "have produced serious injustices to various categories of staff."

The warning came from Mr. Geoffrey Drain, NALGO general secretary, in a letter to 1,000 trade unionists in London. A week earlier, Mr. Bob Wright, Left-wing candidate for the presi-

BY Our Labour Staff

CUTS in public expenditure could lead to the biggest public sector union, the 67,000-member National and Local Government Officers Association, to withdraw its support for the social contract. It has claimed that the pay policy has been "misleading" and "mischievous".

One contemporary view in the motor industry — the thinking behind the common production pay rate at Leyland's Cowley plant — is that all car workers contribute to the final product and should be equally rewarded.

Such a view is completely rejected by the toolmakers. They respond to this idea, and to

criticisms that their present

strike is suicidal in the economic

state of British Leyland, with the reply that the company is

finished anyway unless it learns

from its mistakes.

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# The Executive's and Office World

EDITED BY JOHN ELLIOTT

David Fishlock looks at the development of teaching companies as a means of training engineers while Sue Cameron describes how GEC has adopted this concept for its own particular use

## Universities in industry

THE IDEA of using teaching impossible to attract in recent months to train engineers, years. The teaching company teaching hospitals train doctors, the brainchild of Mr. Theo that "in production engineering, the laboratory must be the heart," according to Mr. Tony Eggington, who is responsible for the £13m engineering sciences budget at SRC. The scheme falls short of Mr. Williamson's vision of a "Cavendish Laboratory" of manufacturing technology, with the modern counterpart of Lord Rutherford in charge to draw the brightest engineering graduates in Britain.

A teaching company, to quote its inventor, should be "the engineering equivalent of a teaching hospital, where experienced practitioners, researchers and students intermingle and draw on the best-fertilised ideas," while working in industry. The idea has fired the imagination of the Science Research Council with its £2m budget this year to be used for university research in physical sciences. Under the chairmanship of Sir Brian Swinney, and more recently Sir Alan Edwards, the SRC has worked energetically to build the national research effort in engineering sciences, even though this has meant sacrificing "pure science" projects, using new satellites and scopes, for example.

One year ago the SRC, in collaboration with the science retariat of the Department of Industry, launched the teaching company scheme. The scientists combed industry for manufacturing companies receptive to that scientists might have something original to offer the industry. They chose companies and began to produce postgraduate university students to work on specific items. All these problems are directly concerned with management decisions and the organisation of production, costs and control.

### Joint projects

The first "school report" just come before the council is SRC. The upshot is that the two sponsors are talking putting as much as a year behind about a pilot project by of GEC Switchgear. "It's nonsense," he says in exasperation, "we can lose a lot of money if we don't have a high level of competence." Mr. Gibbs runs a factory at Trafford Park which, as a consequence of the big electrical industry mergers of the 1960s, has become something of a jobbing company for switchgear which British industry He wanted to replan the whole been finding it almost operation, to involve some 1,500

people, and was prepared to invest several million pounds. In fact, his company has been value engineering (performance under-investing, he says, be at lowest overall cost) on new gear plant at Trafford Park did cause it could not find the machines, quality assurance, and some research into future production scheduling in Platt's factory. "I think we can say they have all been successful both in the eyes of UMIST and in the eyes of the company," he claims.

Last October Professor Davies took on a further five teaching company associates who are engaged in preliminary studies at UMIST before starting on Platt projects in May.

Perhaps the strongest evidence that the scheme is working, however, is that he is already knows that when he is interviewing prospective teaching company associates in future he will have the pick of those with excellent talent. There are ten or more applicants with first class honours. "It's going to be a question of rigorous selection."

The next stage of the programme, beginning this year, should show whether the scheme is bold enough for scientists to make any impact on what Sir Alan Coutrell, former chief scientific adviser to the Government, has recently described as Britain's Cheshire Cat economy. ("Like the Cheshire Cat our earning capacity is slowly vanishing, beginning with the end of the tail and ending with the grin, which we can at least hope will remain for a little while after the rest has gone," was how Sir Alan put it.)

Everyone wants it to work — and from our point of view — we can see it paying off," says Mr. Bonner. A successful strategy for spares might well be applicable to manufacturing industry generally, he feels.

He has been so impressed that he plans to use teaching company associates on another project from the company's corporate plan: to devise new systems for keeping management informed at Broomfield. But he stresses that he still has the final word on whether a given scheme is to be implemented, and the right to censor commercially sensitive information should the scientists want to publish their findings.

At Manchester University Institute of Science and Technology (UMIST), Professor B. J. Davies is responsible for the biggest of the five company/university collaborations so far. Formerly technical director of Staveley Machine Tools, Professor Davies enrolled, as post-graduate students, three graduates from Platt Saco Lowell of Rosedale, makers of textile spinning machinery.

All three are expected shortly to be awarded an MSc. Their projects — "no paper exercise

## Practical graduate training at GEC



Mr. Theo Williamson (left), originator of teaching companies, and Professor Alec Chisholm of Salford University, who aroused GEC's interest in them.

SIX YEARS ago senior managers at the GEC Switchgear plant at Trafford Park did some research into future staffing needs and found that they were "frighteningly" short of young, up and coming engineers.

The engineers on whom the company relied were nearly all in the 50 to 60 age group and there were few young men who could replace them. One reason for this was the economic squeeze of the mid-1960s which had led many bright, young engineers to leave manufacturing in search of more remunerative jobs.

GEC Switchgear itself was only just beginning to emerge from a long and difficult period of retrenchment. The 1960s had seen a huge drop in demand from the home market and the number of people employed at Trafford Park had fallen from a trainee a project on production layout is that he should produce some practical ideas for cutting costs. The company is not interested in vague, young engineers had been one academic suggestions but wants some hard proposals that can be put into effect.

He thinks that one reason for this is that practical engineering has not been taught at a sufficiently high level in Britain. Yet in the rest of Europe university engineering courses include a strong practical element and in France, for example, the grandes écoles are in a teaching company learn by doing a real job of work both the company itself and the young engineers will benefit far more.

### Plenty of scope

The company and the university want to give the trainees projects which offer plenty of scope without being too much for their capabilities. The plan is that each project will last between 18 months and two years. Once he has finished his project, a trainee will have no further commitment to GEC Switchgear although the company hopes that some of the young engineers will ask if they can stay and work at the factory.

The idea of a teaching company is that graduate engineers should have the chance to learn about the practical problems of manufacturing, such as man management and cost limits while also learning how to apply the theoretical knowledge they have acquired at university. They are tutored by senior, practising engineers in the teaching company itself in much the same way as junior doctors are taught by consultants in a teaching hospital.

GEC Switchgear is collaborating with Salford University and has appointed a project adviser to supervise the trainees and to co-ordinate the factory side of the operation. The trainees also report to a course tutor at Salford University who looks after academic matters such as pure engineering problems. The successful trainees will receive Masters degrees at the end of their period with GEC, but this does not mean that the work done in a teaching company is largely theoretical.

The trainees are given live projects to work on and GEC Switchgear hopes that the work they do will help to improve the company's efficiency. The first trainee at Trafford Park is at Salford University.

Some companies have run project to improve the factory's cent. of British engineers go effective graduate training into manufacturing while in schemes and Professor Germany the proportion is 18 Chisholm says GEC Switchgear was among these. But senior

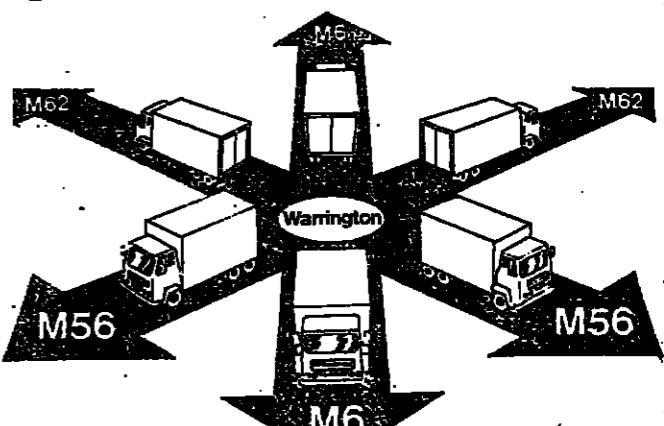
At present the Trafford Park factory is in the midst of a complete re-organisation. Seven years ago exports accounted for only 20 per cent of GEC Switchgear's total production but to-day the proportion is 80 per cent.

He thinks that one reason for this is that practical engineering has not been taught at a sufficiently high level in Britain. Yet in the rest of Europe university engineering courses include a strong practical element and in France, for example, the grandes écoles are in a teaching company learn by doing a real job of work both the company itself and the young engineers will benefit far more.

The managers at GEC Switchgear for France and Germany to gear believe that other bonuses could arise for them from the teaching company scheme. They think that the close relationship they have now established with the mechanical engineering department at Salford University, into overseas markets and miss affair. Graduates went into companies for several years could prove extremely useful, to learn the practical side of the job but the standard of help the GEC Switchgear systems to and support they received from trainees is an excellent discipline for the senior staff in

enormously.

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HONDAY, FEBRUARY 28, 1977

## Little room for choice

IF THE Government's present based on planned objectives for economic policies should ultimately fail, it will certainly not be for lack of advice—nor, more recently, for lack of broad support. Today two careful analyses appear which come much closer to endorsing the Government's present policies than would have been likely from such sources—the TUC, and an impressive list of economists specialising in policy matters—at any time until recently.

The sheer necessities of trying to reduce inflation without causing a deeper recession than that necessarily entails has constrained policy to a path from which only narrow deviation now seems possible.

### Hopeful sign

While nobody—not even those responsible—pretends to any great enthusiasm for present policies, the new consensus is on the whole a hopeful sign. It is because present policies are at last beginning to hold out a reasonable prospect of some positive results, starting in a few weeks, with a tax-cutting Budget, that criticism is now directed to detail rather than to basic strategy. There is less heard of desperate measures; the economists reject extreme monetarism, and the TUC, although it still hankers after sector protection, is no longer suggesting anything which could be called a siege strategy. If there is some hope, there is more resignation: it is acknowledged that recovery will inevitably be slow and halting, and that the struggle to restore a sound currency will involve further restraint and discomfort all round.

The economic panel, which includes two retired economic advisers to the Government, Sir Alec Cairncross and Mr. Michael Posner, sets out the basic constraints in the new issue of the Midland Bank's Review. In the dilemma imposed by inflation, the Government cannot pursue what have become traditional counter-cyclical policies. Wage price restraints, despite the problems they pose, are seen as necessary to make it possible to check monetary growth in a politically acceptable way. The group favours what it calls "enlightened monetarism."

## Soares takes the plunge at last

AFTER MONTHS of hesitation St. Mario Soares has finally acted to save Portugal from economic and financial collapse. Although he has introduced his package of austerity measures, including a 15 per cent. devaluation of the escudo, rather earlier than some people had expected, it had become increasingly clear in recent weeks that he could afford to delay no longer. St. Soares knows as well as anyone in his country that his minority Socialist regime will only be tolerated by the Armed Forces if it succeeds in tackling Portugal's devastating economic problems. The Prime Minister must have been fully aware of the mounting impatience at his failure to act. His decision is particularly important in that it is not only his Government but the democratic future of Portugal that is on trial.

### Outside aid

The economic pressures on St. Soares are severe—with inflation at 20 per cent. or more, the balance of payments deficit running at an annual rate of \$1.3bn. and unemployment at 17 per cent. of the active labour force. Although the country still has sizeable gold reserves it is understandably loth to spend them and its supplies of foreign exchange are virtually exhausted. The fact of the matter is that the country cannot survive without outside help, and St. Soares's package has clearly been framed with this in mind.

No specific conditions, other than a general understanding that action would be taken, were attached to the emergency \$300m. U.S. loan agreement signed in Lisbon earlier this month. But the IMF team that recently visited the country made a series of detailed recommendations, which St. Soares has gone some way to meet.

Many of the Government's measures—price controls, higher interest rates, the devaluation itself—coincide

## THE GOVERNMENT'S EXPENDITURE PLANS

### ECONOMIC VIEWPOINT

# The strains begin to show

WHEN PART I of North Sea oil will all be in the Public Expenditure creating the pressure to apply White Paper was pub stimulants where they are most tilted even further away from rising higher than it was a year ago. On Treasury figures this general payments, made on known criteria, towards discretionary support for favoured companies by Government departments and the NEB. It is, therefore, all the more

The balance of the whole rates is required simply to prevent the tax burden from rising higher than it was a year ago. On Treasury figures this should cost £1.5bn.; and this figure should be subtracted from any sum of personal reliefs proclaimed at Budget time. There should be no need for

deploitable that this chapter—an annual propaganda campaign which is the core of the industrial strategy—contains no explanation at all of the principles they are doing or to protect the

evira, as is alleged by official opponents in the U.K. In planning public spending the need is for

Secondly MPs and other commentators really must consider the consequences of decisions for a normal time pressing the Treasury to publish expenditure and taxation projections side by side. This is still not done in

Public Expenditure It is even less an object to say that the U.K. is unique in its system of public spending for one year and are published after the public expenditure decisions have already been

Governments seem to make

guess at the future rate inflation, for both expendi-

ture and taxation purposes,

then to make adjustments

ambulando. It is not obvi-

ous that they have done worse

these methods.

### Investment incentives

The Treasury has presented to the Expenditure Committee an excellent summary of practices in other countries but it has drawn misleading conclusions from its own evidence.

Three of the five countries do

publish revenue projections,

and a fourth, France, gives a

very good indication in terms of

the proportion of GDP going in

various forms of tax.

The general impression is

that the methods of other countries are messier, but more sensible. This may account

for the tone of slight con-

descension which creeps in to

the description of French and

German preoccupation with

budget balance, a preoccupation

which does not prevent

deficit finance in recession.

Another practice of the lesser

breeds is to present their

budget accounts in such a way

as to show the most favourable

picture rather than the most

horrifying deficit. Altogether

one is left with a picture of

doctrine Englishmen, adher-

ing consistently to a doubtful

logic, and more pragmatic

Continents, cheerfully adjust-

ing to changing events. The

Americans try to combine Con-

tinental flexibility with better

theory than in the U.K.; and

although they may not quite

succeed, the process of budget

making is more transparent

and deprived of its mystery.

### Unique system

It is beside the point to say that the revenue side does not represent "firm commitments" in these countries. The need is not for commitments, but for an indication of the implications of present policy. Then if the Budget balance is unsatisfactory or the tax requirements appear

too heavy, adjustments can be made, and the likelihood of

these can be seen when the public spending plans are published.

This makes it possible to have a more sensible public discus-

sion. Another practice of the lesser

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	Forecast	Est.	Forecast	Est.	Forecast	Est.	1975-76 %	1976-77 %
National Coal Board	390	413	535	50	325	350	175	175
Electricity	885	800	1,085	55	350	350	49	78
England & Wales	110	113	13	15	97	98	+ 1	13
N. Scotland	94	90	49	46	41	41	5	54
S. Scotland								
British Gas Corporation	316	362	352	428	— 36	— 66	— 30	100
British National Oil Corporation	323	297	25	300	282	282	9	5
British Steel Corporation	985	1,085	35	135	950	950	0	12
Post Office	1,247	1,209	912	993	335	216	+ 119	67
British Airways Board	194	173	81	148	113	25	— 88	86
British Airports Authority	42	39	30	34	12	5	— 7	57
British Rail	1,751	1,324	434	475	609	557	— 52	0
British Transport Docks Board	18	16	23	—	—	7	— 7	100
British Waterways Board	2	2	— 10	9	12	11	— 1	0
National Freight Corporation	50	33	— 8	16	58	49	— 9	0
National Bus Company	43	45	19	21	24	24	0	47
Scottish Transport								

## FINANCIAL TIMES SURVEY

Monday, February 28, 1977

## Freight Transport Systems

Technological changes have created a wide range of specialised services which have brought down the cost of freight transport. But national systems of regulation within the European Community need to be harmonised if the opportunities for improving efficiency are to be fully exploited.

## More routes, more problems

By Colin Jones

THE MOVEMENT of freight does not often receive the dispassionate public attention that is crucial role in a modern industrial society ought to warrant. It has been reckoned that about 8 to 10 per cent. of the cost of production and distribution in this country is spent on the movement of raw materials and finished products, and what evidence there is suggests that a proportion is not very different in other industrial

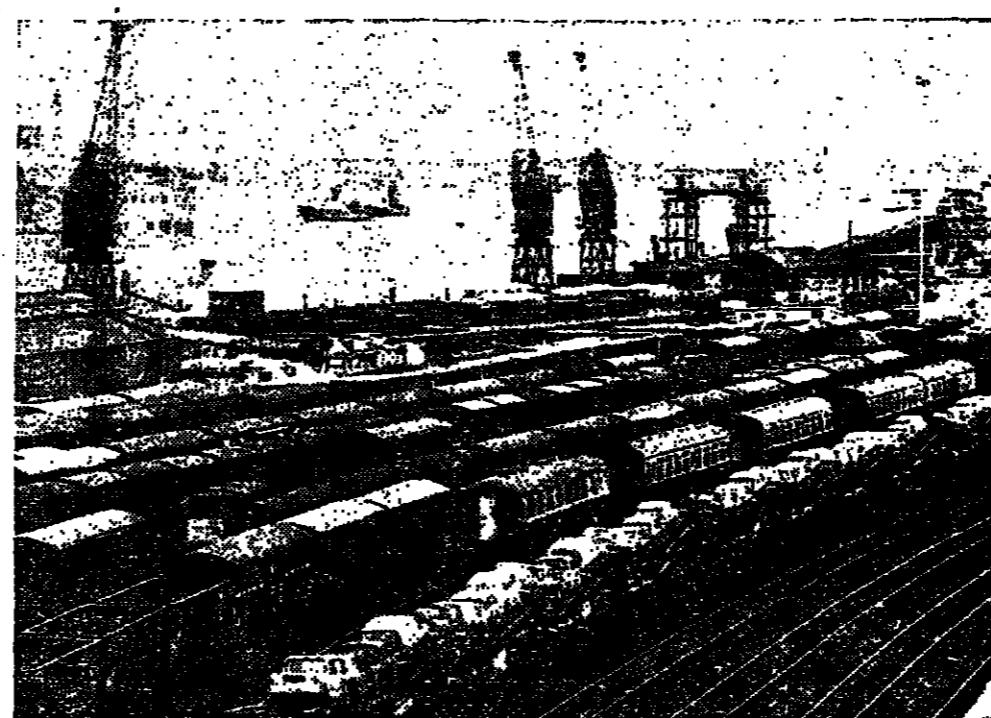
Yet, though freight transport makes a significant contribution to the governmental revenues, to the balance of payments, and employs a significant proportion of the working population, it is not often suggested that a prime purpose of governmental intervention in this sector of economic activity should be the promotion of optimum source utilisation. Nor, it has to be added, do governments themselves always seem to see that way either.

True, the record of recent K. governments has been laudable. The railways transport—and its allocation—are now being operated. On the

system of tariff-controls in the upon a careful assessment of mid-1950s. This construction of the possible economic returns, motorways has been largely even at times when public based upon the major industrial spending is not under especial arterial routes. The ports have restraint. The taxation which been re-equipped since the mid-1960s. The monopolistic system of transport has not been logical, of capacity controls on road and it is only relatively recently haulage were lifted in 1968. that the idea has developed. And last year's consultation basing vehicle and fuel taxation document on transport policy upon the premise that carriers was firmly predicted on the of all modes should be expected belief that freight transport to bear their full share of the costs of the infrastructure they use. Similarly, there seems to have been little logical basis for working out speed limits: and few studies have been made

Abroad, too, there are grounds for some optimism. The of the relation between vehicle Ford administration made a brave attempt to open up the whole question of the federal system of regulation of the trucking and railroad industries. The EEC Commission in Brussels has since 1973 tried to point to a more liberal form of harmonisation of national regulatory systems, and even in West Germany and France we have seen moves to ease some of the more dirigiste state controls over road and rail transport.

But these developments do not radically alter a picture in which governmental intervention, whether in inland transport or in, for example, international civil aviation, seems traditionally to be more concerned with the safeguarding and specialised bulk carriers, and reconciliation of conflicting interests than with the promotion of greater efficiency. Nor is it only a matter of regulation. The amount which governments are prepared to invest in large specialised jet air carriers



British Rail's export terminal at Harwich.

items have been transformed by still specialised freight carrier technological part of the whole production process as the pattern of the adoption of freightliners and—have arrived on the scene. Above all, perhaps, have been sources of supply or of markets and by improvements in wagon design. The improvements in efficiency change that the full scope for design, signalling, communications, and motive power. On the by the close attention which the improvements that have been brought about by the adoption of, for example, bulk roads, unit costs have been reduced. In real terms not only transport as an integral part of production by major road building projects the whole process of production and the free operation of market forces needed to be balanced by proper regard for the impact upon the environment.

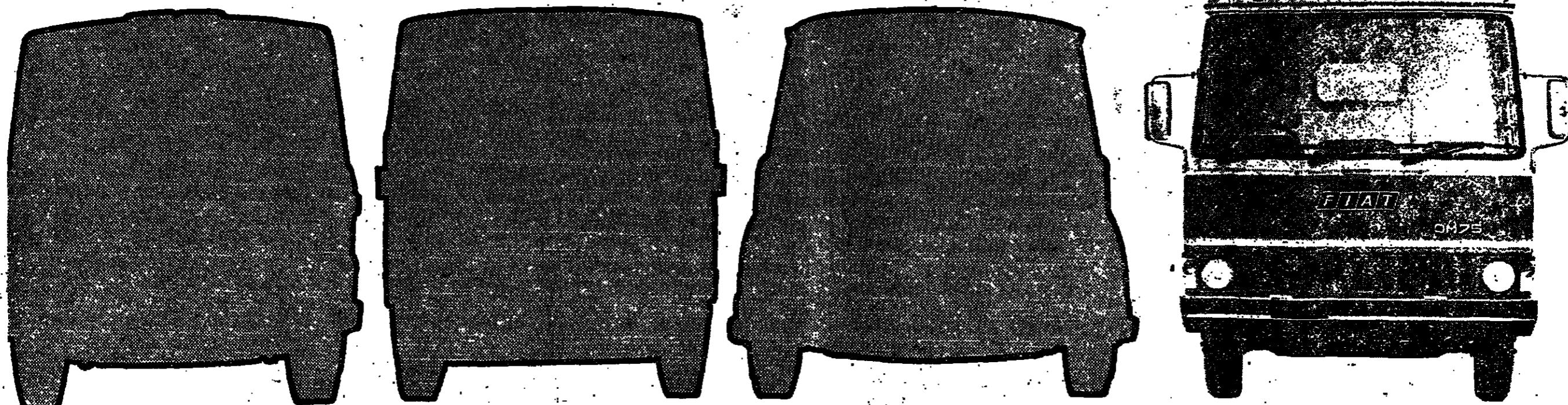
These developments have all led in turn to the emergence of a far more heterogeneous range of increasingly specialised freight transport services. In inland freight transport, there is now far less competitive overlap between road and rail: the two modes have become complementary. That does not mean that competitive pressure upon freight carriers is any less intense than before. But it does make it increasingly irrelevant to regard transport policy as basically a matter of resolving a road versus rail problem.

## Thinking

Fortunately, this point was clearly perceived both by the authors of last year's Transport Policy consultation document in the U.K. and by those who have been endeavouring to shift the thinking (though not yet the reality) underlying the EEC's approach to a common transport policy. The prime objective of policy in the case of freight transport, last year's consultation document stated, is an efficient system providing transport services at the lowest cost in terms of the resources used,

The problem here is that the Dutch road haulage industry, whose efficiency clearly has benefited from having to operate under a liberal control system at home, already has about 40 per cent. of the intra-Community road haulage market. Until the road, rail, and water carriers of other Community countries are in a stronger competitive position, it is likely to see only very gradual progress towards a more open intra-Community inland freight transport market.

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## FREIGHT TRANSPORT SYSTEMS II

# Slow recognition of management skills

"WE HAVE a long, long way to go in getting across the message about physical distribution management at all levels of industry in this country." It is the kind of sentiment often and persuasively voiced among those transport executives who fear that Britain's distribution needs are still changing much faster than the systems designed to serve them.

It is not surprising really that the British, with their innate resistance to substituting seat-of-the-pants intuitions for systems, especially systems capable of being taught in universities, have not warmed to such a concept. For a start it is an ugly term and a bit misleading in its inclusion of the word "physical," which seems to suggest a parallel notion (yet undiscovered so far as I know) of metaphysical or spiritual distribution management.

But saving the academic air of the theme, there are signs that the effective transport manager (to stick to his old title) is increasingly taking wider perspectives on his role and becoming more ambitious in the influence he feels he can legitimately assert within his company, be it manufacturing, retailing or even professional road haulage.

As is invariably the case, this gentle and gradual conversion is not a result of persuasion from American textbooks, but of necessity. Transport, so closely linked to energy costs, has not only become more expensive, it

has had to adapt to transformed marketing and production conditions. Every industry, in fact, companies such as Courtaulds, every company has its own example, but one need only consider the consequences for a distributor in, for example, the ally, the problem is that the appearance of the electrical transport manager is too busy goods cash and carry retailer, or running and maintaining his the trans-European production fleet and keeping his carriers on and assembly of motor vehicles their toes to spare the time for constructive contemplation.

It is in this situation that the distribution consultant comes into his own and an examination of a consultant's case-load is an instructive lesson in the relationship between objective, quantitative analysis of problems and the day-to-day pressure of keeping a business moving.

There are not many such consultants in this country, although the indications are that methods possible (which may well involve multi-works manufacture) and still enable a reliable flow of finished goods to the customer, not forgetting users' organisation in Britain, that in the centre of the operation, distribution factors play a key part in determining the level of stocks of both finished goods and raw materials needed by business. In other words, for a fine-tuned business, distribution is likely to be a principal determinant of necessary cash flow.

For many, probably still the majority, of transport bosses, such considerations remain the stuff of doctoral theses are made. This is always likely to be the case in an industry which by its very nature continues to have plenty of room for the small-scale operator.

But for the bigger companies and the more ambitious transport professional the nettle is there to be grasped. The response is manifest in all ways and at all levels: from the Unilever owned SPD company and the State-owned National Carriers creating a more secure relationship with customers in the pottery industry by setting up a specialised service using a new method of packaging to the decision by Dunlop to re-plan its backloading arrangements, with consequent savings of £300,000 a year.

The search for a solution to a distribution problem which may be showing up in straightforward customer complaints about poor delivery or in more subtle constraints on, say, the marketing department, can be complex, time-consuming and costly. It involves difficult research often followed by even more difficult decisions, which may involve the need to close down inefficient depots or invest in new materials handling machinery.

## Complex

The basic gospel at Research Planning is, naturally enough, physical distribution management, defined in a brochure as "the complex of activities and resources which take the product from the manufacturing stage to the consumer." But the approach is pretty down to earth and, in interesting contrast to the stop-watch and graph-wielding observer image, the company asks its clients that it be involved in the implementation of the plans it is paid to frame.

A typical case involves a two-day visit to the company for the preparation of an initial prospectus, analysing the company's distribution system, problems and tentative

remedies. A fixed price and time-scale for the job is specified and the client is then able to decide whether the consultant's services look useful.

The actual investigation can take anything up to a year and the cost of a six-month contract might be in the region of £15,000. As might be expected, the company is not short of examples of companies who were able to make savings of ten times the consultancy fee as a result of implementing a report's recommendations.

At the end of an investigation, the consultant will have gathered a comprehensive picture of the company's long-term sales forecasts and an understanding of its production methods, stock-holding, marketing, product design, customer geography, export traffic, inter-factory trunking, budget data, performance, security, charging system, control ratios, manpower and vehicle utilisation and a host of less easily classifiable facts. In addition, the consultant will have formed a detailed view of the management organisation and any monitoring system.

Frequently, customers lack basic data about their distribution task and even, it seems, about their marketing expectations. And quite often the consultant finds himself at the centre of an in-company battle over investment levels or prodding at a distribution arrangement which is already undermined by a dangerous neglect of cash flow.

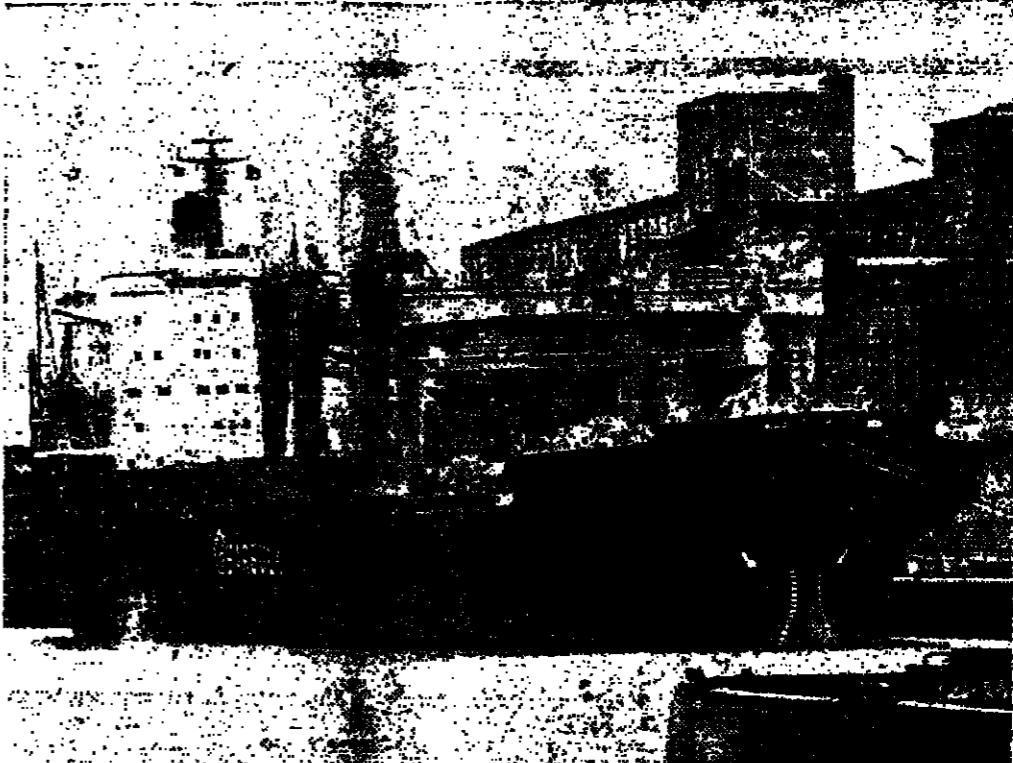
Research Planning will also tackle more straightforward questions of, for example, which is the most suitable and cheapest carrier available and indeed has a subsidiary which provides a continuous audit of systems and costs for 130 clients.

Finally—and here there is agreement between the old and the new schools of thought about transport—the consultant will arrange for the recruitment of a distribution manager to keep the system in check.

It is the personal qualities of the man in charge who, as time passes, will have to see to it that his distribution system will not waste resources during recession and seasonal troughs, but will be elastic enough to take the strain when the business is expanding.

The indications are that in British industry, the distribution man is still given generally low status in the management pecking order and is thus lacking in influence in designing his company's working methods.

Ian Hargreaves



Unloading a cargo of grain at Avonmouth in the port of Bristol.

## Patterns of demand

ON THE WORLD scene freight goods over long distances, product and freight-ton miles, are one of the fastest growing industries, irrespective of the value placed on that movement, and on this cent. increase in GDP in

since the end of the Second World War and probably movement of freight in associated with an increase

in the ton-mileage of freight movement, which is about double the ratio found in most countries of Western Europe.

The ratio can also vary over time as changes occur in the location of industry or in the pattern of wholesale and retail distribution. But the general proposition that the demand for inland freight transport tends to grow in direct proportion to the growth of economic activity as a whole remains broadly true and, because

liberalisation of world trade since the 1940s and the growing appetite of the developing countries for raw materials, foodstuffs, and imported manufactured goods has led to a fast increase in world trade from about 13 per cent. a year in the 1950s to about 17 per cent. in the 1960s. Both rates

of increase were considerably faster than the overall growth in the total inland movement of freight, which increased by about 51 per cent. a year during the 1950s and by about 54 per cent. in the 1960s.

Whereas the movement of the total freight market

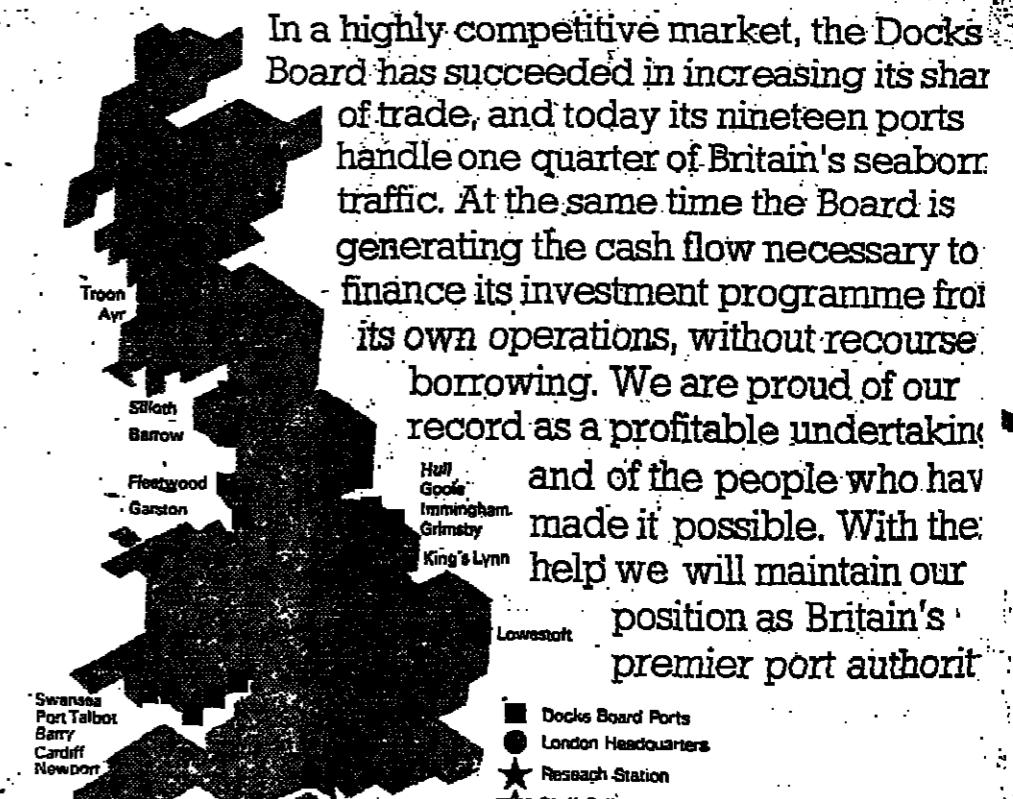
freight by sea and by air tends to reflect the trend of visible trade between countries, road and rail freight movement on the other hand tends to reflect that road freight movement

the rate of growth in national economic activity. The correlation between gross domestic product and ton-miles of freight

involves the movement of heavy

CONTINUED ON NEXT PAGE

A programme of sound commercial investment is essential to keep Britain's ports competitive and profitable. That's why the British Transport Docks Board is investing millions of pounds every year in its ports to help Britain's overseas trade. Much of this money will be spent on specialised new berths—like the one currently being built at Southampton for the South African container trade. The rest is being used for improving facilities and installing new equipment in South Wales, on the Humber, and at the other Docks Board ports.



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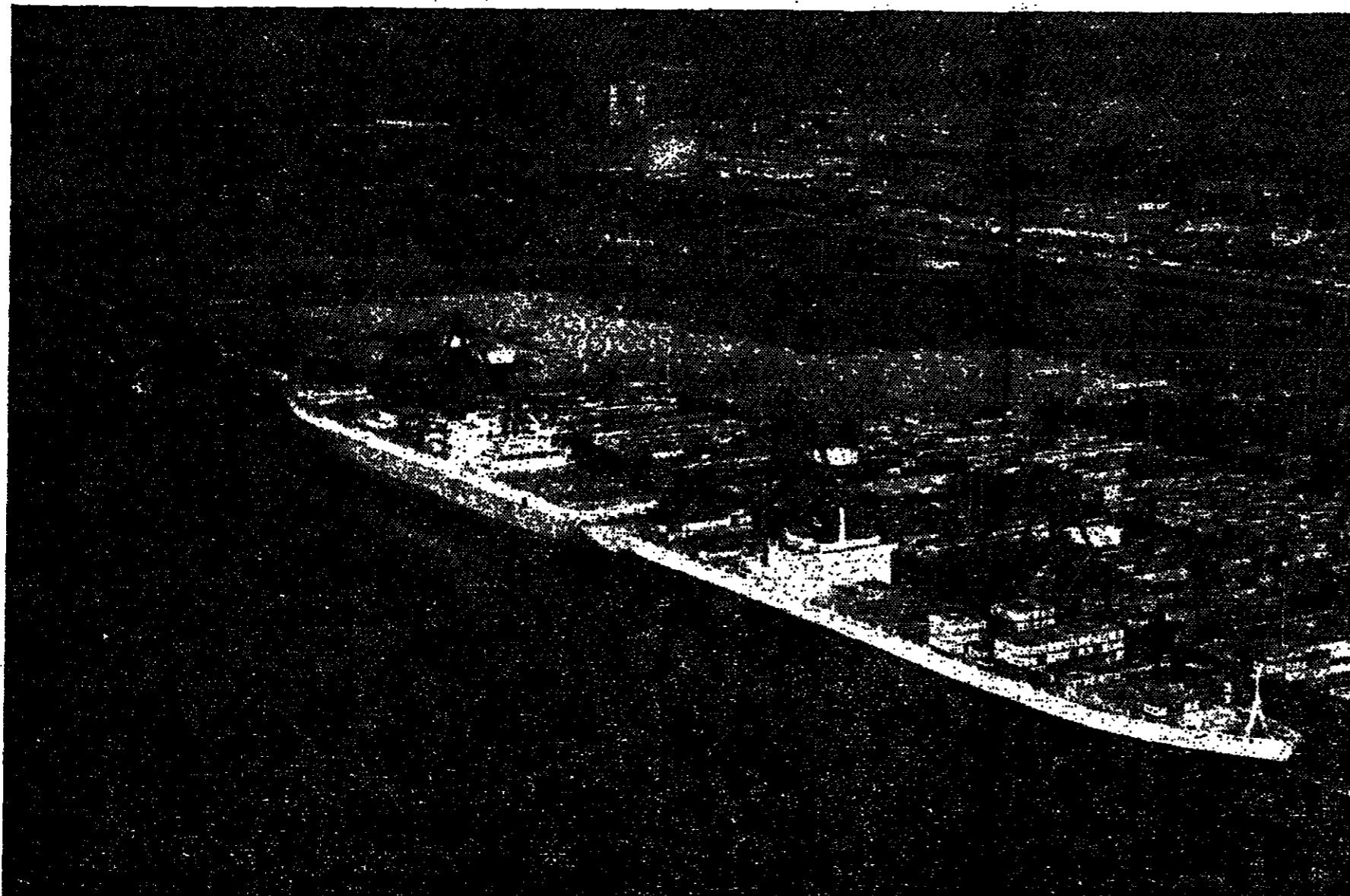
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Two of the four container berths at Southampton. On the left a fifth is seen under construction, with still more land available nearby.

## FREIGHT TRANSPORT SYSTEMS III

# The glamour goes out of technology

NO BUS OPERATOR is likely to leap for his cheque book on reading the final report of a Government experiment with small electric buses. On the basis of present-day technology, they compare poorly with the diesel bus.

The conclusion is one the transport technologists have been forced to time and again in the past few years, once they examined more carefully the bold schemes of the 1960s, when such words as "hovertrains," "rapid transit," and "travelators" aroused so much excitement—and so much emotion when their economics were questioned. Most of the glamour projects have succumbed to a combination of adverse factors, of which five stand out prominently: high capital cost; poor overall economics; technological uncertainties; the fact that speed is energy-intensive; and, most important of all, "people problems."

Let us take the electric bus trials as an example. The Department of Industry funded an experiment in which two 19-seat electric buses, specially built for the job, were run on regular routes by bus operators in 14 towns over a period of two and a half years. The technology was well-established—lead-acid battery storage, DC series-sound drive, thyristor control. The buses weighed 8 tonnes unladen—3.5 tonnes of battery—and had a range of 39 km. Their colour was yellow to make them conspicuous (although the ash customers themselves roved disappointingly apathetic about offering any views on the ev bus). Availability at 83 per cent, was lower than operators expect but fairly good none the less for prototype vehicles.

Analysis of the basic costs indicates that this kind of bus is likely to show higher overall operating costs than a broadly equivalent diesel." But the final report last summer added a but an application study car encouraging note in red out for TRRL came to aiming that, given an the "rather disappointing" conclusion of the sodium-iodine type, of 200 watt-hours

per kilogram capacity. "energy conveyor must run in nearly consumption of a diesel straight lines, and is comparatively expensive. British cities would offer few applications unless by installing one a city could make some financially attractive new use of its land.

The indignation aroused less than four years ago by the decision to axe the hovertrain project, because no commercial user or manufacturer was showing any willingness to help finance it, looks sadly misplaced

today. Even then, the air-cushion suspension was already being displaced by magnetic suspension, on the grounds that the latter was silent and more amenable to control. But

the present APT programme is expected to cost £25m. (in addition to the £10m. spent in the exploratory phase, leading to the experimental APT). For further experimental work on magnetic suspension by British Rail's laboratories at Derby, under contract to the Department of the Environment, although "technically interesting and valuable," shows no sign of leading anywhere useful for transportation in the foreseeable future.

But one major programme that has not been derailed by deeper experience of the problems is BR's advanced passenger train (APT), a project deliberately conceived as a way of "making the best use of what we have." BR has a track and signalling system, representing immense capital investment. Starting in 1962, it brought in aerospace engineers to design a new kind of train to run much faster within these important constraints. They applied themselves to such questions as the physics of steel-wheel-on-steel rail interaction, analysis of the many degrees of freedom of the suspension, and control of tilting as the train negotiates curves and sharp bends. They resisted any temptation to conclude that all would be solved by tearing up the track. They came up with a system that BR hopes to put into service at the end of next year, in the form of three demonstration APTs running between London and Glasgow. The first trial runs should take place late this year.

Initially, the APT—like the recently introduced high-speed trains of Western Region—will run at speeds up to 125 mph. But whereas the high-speed train, because of the sinuous track on this route, would cut only ten minutes off the London-Glasgow run, the APT will cut over an hour. BR reckons that about 50 per cent of its track, overall, is made up of curves—and 50 per cent of them are sharp bends.

The present APT programme is expected to cost £25m. (in addition to the £10m. spent in the exploratory phase, leading to the experimental APT). For further experimental work on three passenger-carrying prototypes and their assembly and support facilities with which to explore the problems of introducing the APT generally, and eventually at much higher speeds.

For freight, the new technology attracting most interest is the possibility of "piping" raw materials, for example. The idea is not new; after all, the Post Office introduced it for moving mail across London in "capsules" in 1961. The attractions become more apparent when it is considered that the estimated annual cost of transporting aggregates—sand, gravel, road fill, etc.—for the construction industry in Britain was more than £200m. in 1973, even before the big surge in energy costs. One proposal for such a freight pipe in Britain is to move pulverised fuel ash from the big coal-fired power stations of the East Midlands, at the rate of 20m. tonnes a year, for land reclamation on the Humber Estuary.

The British Hydraulics Research Association has built a new large-scale hydraulic transport test facility at Cranfield, about to be commissioned, in which slurries with particle sizes up to 100mm. will be pumped through loops up to

## Demand

CONTINUED FROM PREVIOUS PAGE

E E C FREIGHT MOVEMENT ESTIMATED 1000 MILLION TONNE-KILOMETRES			
	1963	1972	% growth a year
Road	214	348	5
Rail	186	189	—
Inland waterways and coastal shipping	97	116	2
Pipelines	12	71	26
Total	508	724	5

Source: EEC Commission.

WORLD FREIGHT MOVEMENT ESTIMATED 1000 MILLION TONNE-KILOMETRES				
	1950	1960	1970	% growth a year 1950-60 1960-70
Shipping	2,750	5,650	16,350	8 12
Rail	2,000	3,340	5,030	5 4
Road	470	940	2,020	7 8
Air	1	3	16	13 17
Total	5,220	9,940	23,900	7 9

Source: Transport and Road Research Laboratory.

relatively new industry which conversion of coal into electricity in large power stations is an important carrier of crude oil and refined products (and sited in or near to the major oil producing centres). Road freight movement, on the other hand, has been much better placed to respond to the increasingly specialised and demanding needs of the consumer goods industries where fashions are constantly changing, new products are being promoted, stock control and specialised handling techniques are called for, new patterns of distribution have emerged, and where, in consequence, adaptability and speed of response are all important.

The changing modal split is the outcome of a variety of different factors—geographical, industrial, economic, social and legislative. Rail's share of the total freight market has declined in countries like France and West Germany, which have operated a detailed system of entry, capacity and tariff control but rail freight movement hardly increased at all (a drop in rail carriages in the Netherlands and the U.K. more or less offset modest increases in the other seven member states). Road freight movement, on the other hand, rose by about 5 per cent a year and by 1973 it not only accounted for half the total EEC freight market but over road haulage, as well as in those like the Netherlands and since 1968 the U.K., which have not been in the first group of countries "own-account" transport by industrial companies owning and operating their own lorry fleets has tended to be free of control.

But perhaps the most important factor has been the changes that have been taking place in the demand for freight transport in the last two decades in the British equivalent of the Rhine—in the U.K. In all, freight movement by water increased by about 24 per cent a year in the decade before 1973 when its 13 per cent share of the total rail freight traffics, had tended to decline as steel EEC freight market in that year amounted to about half that of rail and about a quarter of the road transport industry's share. The remaining tenth or so of the market was held by pipelines, a increasing concentration upon the

Colin Jones

David Fishlock  
Science Editor



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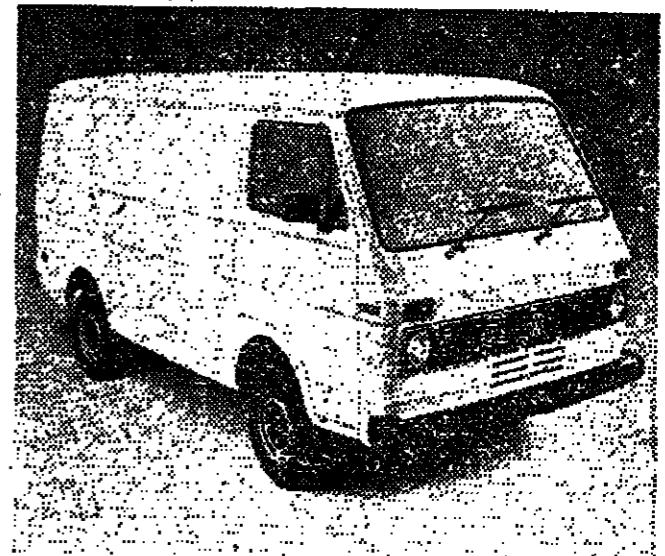
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## FREIGHT TRANSPORT SYSTEMS IV

## Investment may secure the future

LAST YEAR British Rail got rid of 40,000 freight wagons and did not lose a single ton of business. It is a statistic, one of many, which can be selected to show one of two things, depending on your viewpoint: that the Rail Board is now commendably cutting out the dead wood or that the Board should be roundly censured for allowing its arteries to become so choked in the first place.

The statistic certainly cannot be dismissed as a one-off freak. In 1977, the intention is to unload another 25,000 of the same type of vehicle, taking the total fleet to about 165,000—compared with a colossal 415,000 in 1970.

Perhaps the figures give some impression of the dimension

of British Rail's freight problem. The picture is further coloured when it is realised that of the present fleet of about 184,000 wagons, only 100,000 have brakes and an even smaller proportion, about 15,000, have air-brakes. This means, in effect, that the majority of the fleet consists of cheap, inadequate wagons, which can still trundle along on local "feeder" lines and do some coal-carrying work, but which are useless for high-speed, high-quality freight trunking. It is absolutely obvious that only this latter category of transport stands any chance at all in motorway-age Britain of competing with lorries.

British Rail is not ashamed

to admit that its wagon-load carriages have not exceeded 17m. tonnes in any one year. Indeed the 1963 Beeching Report more or less wrote off British Rail's wagon-load services and in appointment of Mr. Fred Pullin of the business.

So when a few weeks ago, of just over £200m.) it is a Government target. The business is still primarily dependent on coal and steel carrying and both these industries have problems—one of productivity, the other of world demand.

The tightness of this investment outlook is very much to the forefront of the Rail Board's mind and it has already con-

sequently concentrated on the new post of Wagonload Planning Manager, it was a sign that a new attitude had hardened. It is right to say that the majority of the rail services for a limited number of high-volume industries hardened rather than appeared because the new thinking on wagonload services had begun

to emerge, with a high degree of caution in 1972, when the stumped from 130m. tonnes a first air-braked wagon service year to 40m. tonnes inside eight years. Almost exactly the same reverse swing has been true for train-load business, where traffic has increased from 60m. to 160m. tonnes a year. In last three years, total rail freight

is 80 per cent of the traffic is simply heavy cargo from rail freight's existing bulk customers, whose needs cannot be entirely catered for efficiently in train-load services, with the remaining one-fifth coming in as new business attracted, it must be assumed, from the roads.

Two main advantages flow from the air-brake system: it is speedy (the trains have a normal operating speed of 60 mph) and, because it is linked to British Rail's successful real-time computer system TOPS, it is extremely reliable—better than 97 per cent of transits occurring to customer satisfaction, says Mr. Pullin. British Rail's defence of its failure to moderate its wagon services earlier is incidentally, since TOPS came on stream in 1975.

That said, there is some genuine cause for anxiety about the size of the freight investment purse. If, as British Rail

would like, Freightliners is

returned to its sole ownership

in May's transport White Paper,

it will take on board a substantial extra investment drain,

especially in the mid-1980s when

much of the container terminal

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## FREIGHT TRANSPORT SYSTEMS V

## Change likely at Freightliner

FOR THE second time in its control, although it would settle vigorous, profitable under-taking will make the books of equipment, both Corporations healthier.

A short time ago, the Commons Select Committee which is looking into the future of British Rail, in a burst of British Rail pioneering, control was transferred to the newly-formed National Freight Corporation under the 1968 Transport Act. Now, following strong representations for a reversal of the 1968 move from British Rail and the rail unions, the Government is again reconsidering the matter.

This will be one of the questions answered in the May White Paper on transport along with the parallel, though less hotly contentious, issue of who should own National Carriers. NFC's major general parcels company, the unions again want to seek back in the arms of the Railways Board.

The signs are that no one other than the National Union of Railwaysmen and the Transport and Salaried Staffs Association is spoiling for a fight over National Carriers. The Freight Corporation thinks it is well on its way to solving the company's chronic problems of overcapacity and the Railways Board maintaining the lowest of profiles on the issue.

This is not the case with Freightliners, where a vigorous lobbying battle both inside and outside the Department of Transport is in train, if such a choice of phrase may be admitted. This is notwithstanding the fact that there is a body opinion within the Department which thinks the whole debate pretty irrelevant to the principal issue of the company's performance anyway.

The debate is, in fact, far from irrelevant. For National Freight Corporation, its basic duty responsibility to act as an intermodal distributor is a question. For British Rail, the issue is whether it will be wed to gather an outstanding contract, which needs to be for the cost-effectiveness of the company, but not in itself in need of sophisticated marketing.

The present ownership is 51.49 in. Some of the arguments on order change where the status quo looks satisfactory, but there is a question that even this British Rail would like to take with maximum co-operation is no question that even this company back lock, stock many of the differences of view year's £1.43m. trading profit is on a contract basis for the barrel, with 100 per cent evaporate anyway and that a long way short of the level shippers using Solent Contain-

needed to finance investment in equipment, much of which will be worn out by the mid-1980s.

The arguments also neglect the mid-1980s. There is not a shadow of doubt, though, that Freightliners should and can make most money. Half its business is now tied into maritime services (that figure includes Irish Sea traffic) and as the drift from general cargo handling to containerisation gathers strength, especially on short-sea routes to ply between the ports and major inland cities.

There are still problems here. The line-clearance difficulties on the Dover route have already been mentioned and there are still a number of poorly sited terminals. Even one port terminal, that at Hull, is to close soon because of heavy losses as a result of the port's failure to develop its container handling operations to a sufficiently great extent, although the wisdom of the closure decision has been questioned in many quarters.

One of the most profitable Freightliner operations, and to a certain extent a model for the future, is the twin Southampton terminal. Southampton Maritime was opened in 1972 on a port-side site adjacent to the massive container berths of Solent Container Services, a subsidiary of five shipping consortia. Over 65 per cent of the containers entering the 52 acre berths make the next stage of their journey by Freightliner and it is expected that Solent Containers will be handling 250,000 containers a year (more than a third of this year's Freightliner total) by 1978, after the switch of South African traffic to containers later this year.

It had been intended that Freightliners would actually take more than 80 per cent of the Solent boxes, but the two Japanese members of the consortium have so far shown themselves unwilling to commit their business to rail.

The general picture for Freightliners looks good.

Volume increased 13 per cent last year and has continued to look healthy in the first two months of this year. Equally important, train capacity sold last year was up from 73 per cent to 79 per cent. A number of factors have contributed to this trend, but a significant one must be the company's new marketing organisation, with new regional controllers of marketing and a marketing man now in the top, head office team.

Control and planning will also undoubtedly benefit from the services of the planned real-time computer.

Volume success, though, can bring its problems, as another NFC company, Roadline, has discovered to its cost in the

years. Seven trains a day are run solely for the use of these companies. In this way, documentation and traffic co-ordination between customer and transporter is controlled to a fine degree and Freightliners does not run any risks, even seasonal, of running part empty trains as it does have to meet the cost of this happens. The Southampton Maritime contract is worth about £5m. a year and is reviewed annually on a formula linked to the retail price index.

Southampton also has a conventional terminal, Southampton Millbrook, which occasionally takes overspill from Maritime and which, like terminals there are simple storage problems, at others there are potentially grave equipment hazards. One of the greatest anxieties here is at the important Stratford, London terminal, where a badly designed concrete base for the crane-bearing rails has crumbled and will take valuable months and £30,000 to rectify.

There is a danger of bloody-mindedness on both sides and, although relationships between Freightliners management and British Rail appear to be very good at the moment, accusations of co-operation occasionally re-surface. From the taxpayer's point of view the most serious point here is duplicate investment (it is true, for example, that the railways' costly air-brake wagon service plans and international ferry train businesses could have been done more cheaply by Freightliner?) Equally, is it the case that Freightliners' plans to buy a real-time computer system is senseless when British Rail already has one? There are other difficulties too, though.

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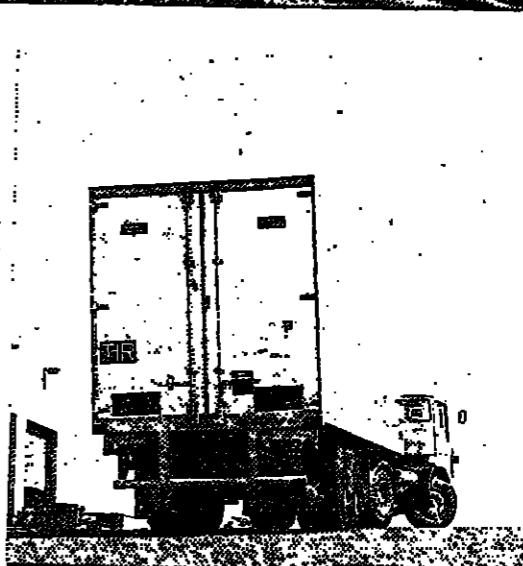
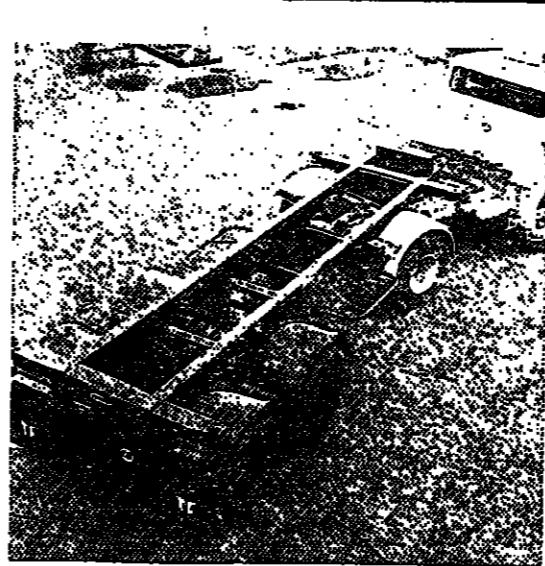
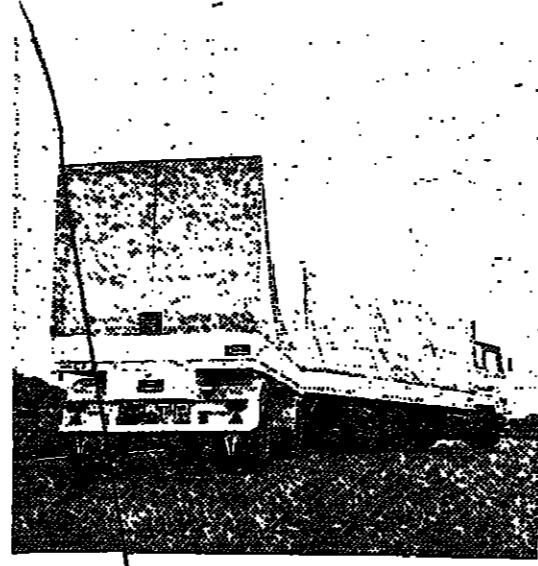
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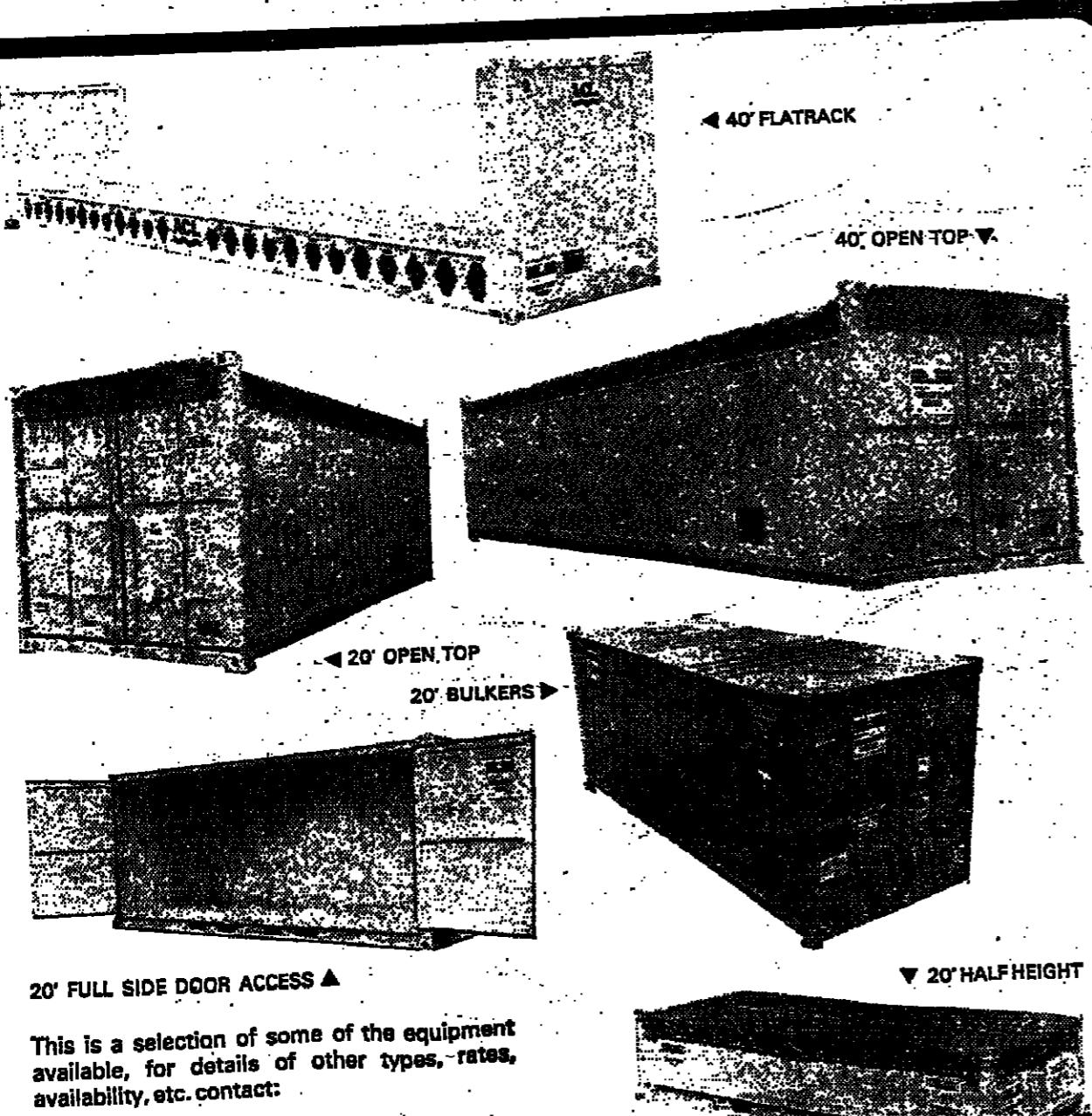
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## Hauliers learn from experience

IT IS now more than 50 years since road haulage became a competitive force in the freight markets of Western Europe and North America, which is time enough and more for any industry to have attained a measure of maturity. That it has done so has been demonstrated by the industry's performance during the last few years when the industrialised nations have undergone their worst and longest economic downturn since the 1930s.

Haulage rates may have been cut and some firms may have gone out of business, but there was no evidence of the tendency to "overcapacity," "destructive and wasteful competition" or "instability" upon which the Salter conference (on Road and Rail Transport) commented so censoriously in 1933 and which has ever since been cited as justifying close governmental control over entry, capacity and tariffs in road haulage.

This is as true of French, West German and U.S. road haulage where one or more of these controls are still operated as of the Dutch and U.K. haulage industries where they are not. It is true that quantity controls over entry and capacity in "professional haulage" were in general where the number of vehicles has tended to increase only slightly in the past decade. It is, moreover, misleading to think of the haulage market as either homogeneous or national: there are in fact an immense variety of demands for haulage services, differentiated both by the practical difference in the geography and by the nature of the industry, and it is unlikely that the service that is sought. For a similar study now would come this reason, in particular, one to a different conclusion. Nor cannot judge the structure of the haulage industry solely in the "evils of overcrowding and a national context."

The trend towards using larger lorries has of course provoked a reaction from those who express concern about the impact of vehicle noise, pollution, and vibration upon environmental standards. But one wonders what the reaction would have been if the same amount of freight were to be carried by the rather smaller lorries of yesterday and thus by a very much greater number of vehicles. Of the 17m. vehicles on Britain's roads in 1973 about 1.7m.—or 10 per cent.—were goods vehicles and only 85,000 were "juggernauts" of 24 tons gross weight or more. Yet these 85,000 heavy lorries carried half of all road freight (that is, ton-miles) and accounted for only 15 per cent of total goods vehicle traffic (vehicle mileage). Indeed, the trend towards larger lorries has resulted in an overall decline in goods vehicle traffic in urban areas, the drop in lorry movements having more than offset these techniques.

The point is that the entire world air cargo field offers immense scope for much new innovative thinking on a scale comparable to that which has been applied in many aspects of the passenger handling field. One area where it seems the airlines could turn their attention with profit is that of sending small parcels by air—not necessarily items of high value, but for which extra speed in concentrated industry than is the standards of smoke emissions generally assumed. The tradition, noise, and lorry and engine transit is required—such as spare parts, tapes, documents, small-scale industry may to some extent still be valid. In terms as to allow traffic to pass.

According to the Air Transport Committee of the British Shippers' Council, it can cost more of the total number of further improvements in distribution, 75 per cent or round sensitive areas, and by port firms operate five or fewer bus methods along the lines as much as £70 for a single vehicle. But the vehicles have already developed by many become steadily larger, they summarise manufacturers and door-to-door movement, while

### ROAD

The increasing professionalism of road hauliers means that they now show greater resilience even in adverse economic conditions.

carry more, they travel farther multiple stores. In a year, and they earn a much larger annual revenue. In the ten years to 1974, the total efficiency of haulage operations increased by about 10 per cent, but their output, which in terms of ton-miles a year, has accompanied the trend to rise by 37 per cent, while in the EEC as a whole the road goods fleet grew by 43 per cent and ton-mileage by 63 per cent.

Furthermore, there are now many more medium-size and large firms than there used to be both in the "own-account" and commercial haulage sectors (even without the extra impetus provided, in this country, by nationalisation). The evidence

about the presence of economies of scale is inconclusive, but as of the Dutch and U.K. haulage industries where they now have a substantial share of the haulage market, especially in long-distance haulage and in the commercial haulage sector in general where the number of vehicles has tended to increase only slightly in the past decade. It is, moreover, misleading to think of the haulage market as either homogeneous or national: there are in fact an immense variety of demands for haulage services, differentiated both by the practical difference in the geography and by the nature of the industry, and it is unlikely that the service that is sought. For a similar study now would come this reason, in particular, one to a different conclusion. Nor cannot judge the structure of the haulage industry solely in the "evils of overcrowding and a national context."

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### Handling

CONTINUED FROM PAGE VI

so, for a wide range of tasks, such as accounting, for example, and the preparation of documentation.

Moreover, the computerised handling of customs clearances is only one aspect of the need for modernisation in air cargo handling. Automatic sorting and loading techniques will need to be developed also, going far beyond to-day's forklift truck handling methods that are widely used. These will become easier to develop as more and more of the world's major airports follow the Heathrow and Frankfurt examples and install special cargo terminals in areas where provision is made for movements having more than offset these techniques.

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1977

## FREIGHT TRANSPORT SYSTEMS X

# Container progress

LATER THIS year when the TEU, of which 75,600 are in service and 7,162 on order, while 61,317 with 57,302 in service and 4,015 on order.

The concept of containerisation is not particularly new. Way back in the 1930s a Royal Commission on Transport was reporting that greater progress could be made in the use of containers because of the twin advantages of minimising the risk of damage and reducing the costs of handling. "The great advantages of containers" it suggested, "are so obvious that it is a matter of some surprise to us that they are not more generally used." Not for the first time a British idea had to wait for American enterprise before it could be realised.

An American road haulage contractor started taking cargo in containers by sea in 1956 between New York and Puerto Rico. But it was another nine years before Malcolm McLean started the conservative world of shipping by announcing that he was putting container ships on the trans-Atlantic trade. He began a decade of hectic activity which has seen nearly all the major trade routes gradually transferring to some form of container system and which by the early 1970s, at least, had established McLean's company, Sea-Land, as the largest container operator in the world.

## Impressive

But the U.K. has hardly been a slaggard during the last ten years and British operators and owners have built up an impressive record in the world's deep sea container business. By 1978 the U.K. will have more deep sea load-on load-off and cellular capacity actually in operation than any other flag. Currently the U.K. is lying second to the U.S. in terms of capacity in operation — it is judged in Twenty feet Equivalent Units (TEU), the size of the standardised small containers — but Britain has far more TEU on order. Figures produced by the Containerisation International Year book 1977 exclude barge carriers — which are almost all under the U.S. flag — and pure through-deck roll-on roll-off vessels, but they show the U.K. with 71,254 TEU in service and another 17,581 on order, totalling some \$8.835. Against this the U.S. aggregates some \$2.852 security and less risk of damage

to cargo and reduced insurance premiums because of the fourth ship for the Mediterranean link. Instead two ro-ro ships are being substituted for the cancelled container ship, and it is intended that these will go a long way towards replacing the residual conventional service, which it has been estimated will carry about 30 per cent. of the trade left untouched by the conference.

The main U.K. participants in the South Africa trade, Associated Container Transportation and Ocean Containers Limited, are hoping that the relatively late arrival of this trade in the new cargo era, will allow operators to draw on the many lessons learned during the setting up of the Australia route and thus to avoid many of their mistakes. Overseas experience is vital for the South African programme involves the handling of nearly 500,000 full containers a year in deep-sea trades by the end of 1978.

It has been a long process in 1972 to

sortia involved in the trade, the Trio and Scan Dutch groups to abandon their use of the Cape route. The sailing time between Europe and Japan could be cut by about seven days if vessels maintained their previous speeds so the lines must slow their ships down if they are not to produce a tonnage surplus.

An alternative to the Canal is being pushed by the Zim Israel Navigation Company which involves hitch-hiking containers by road across the Kedem land bridge from Haifa/Ashdod to Eilat. Last year Zim subsidiary carried 3,500 containers amounting to some 80,000 tons from Australia to New Zealand.

In the coming months the container route from Europe to New Zealand is being expanded as OCL follows Associated Container Transportation Australia in developing a full container service. ACTA which decided to push its container service on

The advantages of containerisation are well-rehearsed, the reverse of the argument that the system demands enormous initial capital investment. Lines must join embracing consortia to provide the size of vessel increases far more quickly than the volume of cargo, and requires extremely expensive control systems. Container lines also lack flexibility and may give up some of the more lucrative, heavy,awkward cargo. It is notoriously difficult to estimate the amount of cargo that has gone over to container, but one Dutch analyst has it as low as 8 per cent. of international seaborne trade excluding bulk cargoes.

## Importance

With the over-ordering of tankers during the last three years and the similar situation that developed in bulk carrying during 1975-76, the future demand for dry cargo vessels has assumed a new importance. Ten per cent. of the O.E.C. dry-sea dry cargo trade is comprised of manufacturers and a new study has been made of the Mediterranean ports and

that a new study by Mario Transport Research.

Half of manufacturers trade as general cargo and this is expected to grow at 4.6 cent. a year in volume and 4.8 per cent. in value during the ten years 1975 to 1985. Prospects for the 46 per cent. of manufacturers that travel bulk are less promising especially in the two main areas of a new study by Mario Transport Research.

Over the past 10 years the secondly steel products will

be affected by greater

sufficiency in developing countries.

MTR predicts that Japan's container revolution will still account for a tiny percentage of the total general cargo fleet in the world, as little as 2 per cent. according to Maritime Transport Research, the research arm of the Shipbuilders and Repairers National Association.

In mid-1976 general cargo carriers accounted for 90 per cent. of the fleet in terms of numbers and 88 per cent. in terms of gross tonnage as against the 8 per cent. of tonnage taken by cellular container ships — 2 per cent. in numbers and 2 per cent. for ro-ro.

Even looking at the ships on order at the time cellular containers could only manage 11 per cent. in gross tonnage against 79 per cent. for general cargo vessels.

Kevin D.

## SHIPPING

Constant changes in the pattern of sea trade and in methods of handling goods have added to the problems of effective planning.

Nine years ago the South African Government commissioned a report to study the future pattern of its sea trade, which two years later recommended the adoption of containerisation at the earliest possible date. It was not until 1974 that the South African Government and the Europe/South Africa conference, the self-regulatory agency which monitors and establishes freight rates for common carrier shippers on the route, signed an agreement to containerise trade by 1978-79. The sophistication of the planning and execution of the operation explain graphically the difficulties of transferring the system to developing and underdeveloped countries.

The recent development of the trade provides a salutary example of the great uncertainties facing the planners. Unexpected changes in the trading pattern between South Africa and Europe over the last 18 months has caused the conference lines to revise downwards the number of container vessels destined for the trade, because of the great fear of having a surplus tonnage built into the service. Trade has not grown as fast as expected, forcing the lines to cancel their order for the planned tenth cellular vessel for the North Europe service and to postpone indefinitely any decision on ordering

## Banner

At the end of last year the company said that its six-month-old service to Jeddah operated under the banner of the recently formed Cunard Arabian Middle East Line had proved so trouble-free that the company had decided to charter two more specialised container and ro-ro ships to cope with future buoyant demand.

Trade through the Middle East has also been boosted by the decision of the leading container lines operating between Europe and the Far East to route their ships through the Suez Canal. It took nearly 12 months of tense negotiations to persuade the two main con-

cerns to construct and require fewer small existing ones to meet the normal temperatures demands of the oil industry, being liquefied by heat handled in this form. Millford Haven, for example, by tonnage handled has become the biggest British port, with four refineries and their associated jetties. Most significantly a port's role is also being replaced by a 68-mile pipeline to the old-established refinery at Swansea, this solution proving cheaper than rebuilding the port at Swansea. The oil industry is also in the process of creating new important ports at such places as Sullom Voe in the Shetland Isles and Scapa Flow in the Orkneys. And the massive increases in ship sizes have been tended by the introduction of large pneumatic pipelines, which could carry "capsules" of cargo, and one terminal is connected by a 68-mile pipeline to the old-established refinery at Swansea, this solution proving cheaper than rebuilding the port at Swansea. 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## FREIGHT TRANSPORT SYSTEMS XII

## Insurance risks

THERE HAVE been plenty of arranging cargo insurance. problems for the insurance market. Lately, there has been plenty of criticism of the two systems of transits, with an extensive market providing cover for of criticism of the two systems of transits, with an extensive ships, aircraft and road haulage "overlapping," and thus being liability vehicles. On the one hand it is unnecessarily expensive. Such been necessary to provide gents have been put forward goods are under his control, very high capacity, so as to meet that the shipowner's liability the peak values at risk. No should be much wider than at in deciding which party will be underwriter, however, wants to present—which could reduce write an unbalanced portfolio, or even eliminate, the need for damage, with the result that there has cargo to be insured.

Marine insurers have criticised the suggestions. They feel they could undermine the free flow of sea-going commerce, add difficulties rather than remove them and be detrimental, rather than beneficial, to cargo owners in terms of cost.

## Willing

The point has been made that not all cargo owners require the same degree of cover. Some may wish protection only on limited terms—if, for instance, they are willing to "run" the risk of extraneous losses. Frequently, individual cargo owners require insurance for a higher figure than the value of

cif plus charges plus x per cent—which can arise for a variety of reasons. It has been pointed out that some carriers, especially combined transport operators with container vessels, which will be insured in the same market as the hulls.

In view of the extensive changes in shipping methods, cargo handling, packaging, etc., it is not altogether surprising that traditional cargo insurance should have come under scrutiny. One area where services, which set out to present systems are being provide a "full liability" protection in question concerns the overlapping (or dovetailing) of they are unable to provide the carriers' liability with normal cargo insurance.

In the past, shipowners carried almost no liability towards cargo owners in connection with cargo carried. They during transit when it is not were able to exempt themselves within his control and care. In the contract of carriage from almost all cases, however, the most consequences. The introduction of the Hague Rules put well before it arrives at the a limited degree of liability on port warehouse, and continues many fleet. The old-established carriers, but they were not beyond the warehouse at port an alternative to a cargo owner of destination. Insurers say

that, if they are expected to give full cover for the "ends" and major British companies, is still the largest such market in the world. But there has been keen competition from many other quarters, with the result that, in some cases, London has felt obliged to write business at rates which it considered

inadequate, or to let it go elsewhere—in the hope that it will return when the competitors have burnt their fingers.

In some cases, brokers quote two rates—one from the old-established market, and a lower rate from a more competitive market. At the same time, they point out that the security of the latter is not of such a high order. It is then for the owner to decide whether to take "captive" insurance in the hope that there could be problems over the settlement of claims at some stage in the future.

## Liabilities

In addition to the commercial insurance market, P & I Clubs are an important form of protection for shipowners. Nearly all the international clubs are based in or have strong connections with Britain and, essentially, they insure shipowner liabilities on a mutual basis.

At the time of lay-up, underwriters were more concerned with the position chosen, the adequacy of the moorings, fire machinery policies, damage to prevention aspects, etc., rather than the condition of the vessels being laid up. It is thought that the condition of vessels and their machinery should be closely checked as they are with pollution, also, are covered.

There is keen competition for the insurance of the hulls of liabilities which might have to be ported by air is that there is a limited degree of liability on port warehouse, and continues many fleet. The old-established carriers, but they were not beyond the warehouse at port an alternative to a cargo owner of destination. Insurers say

packing which would be used if some other method of transport were to be used. Partly, of course, this is to reduce the cost, and partly because it is felt that loss packing is needed for transit by air than, say, by sea. What has to be remembered, however, is that there is still the journey to and from the port at each end, and perhaps a transhipment. It is important that packaging should be adequate for normal handling—and the possibility that the goods may be stood in the open, irrespective of the weather, at certain ports in the Middle East and elsewhere does not really present problems so far as the vessels are concerned, apart from the accumulation of risk (which could prove particularly serious in the case of, say, war risks). For cargo, either the premium rate takes into account the anticipated delay, or the Port Delay Clause is added, restricting cover to 60 days after arrival at the port, with an additional premium being payable for any extension.

For hull underwriters, a problem in these inflationary days is that non-essential repairs may be deferred for some years. There is not quite the same difficulty in the aviation sector, because claims payments for total losses represent a higher proportion of the total.

There is keen competition in the international insurance market for aviation business, and some premium rates have been cut quite significantly over the past few years. While, as is well known, there has been an improvement in the overall safety record, it is most unlikely that it will be possible for the trend to continue at the same rate in the future.

Substantial liability insurance is arranged by aircraft operators, and, for passenger-carrying aircraft, many operators buy about as much cover as is available in the world market.

A problem which sometimes arises with goods being transported by air is that there is a

large number of clubs involved, compared with the

experience of this type or risk in the past, and, as a result, to a great extent, have had to "buy" their experience through meeting higher than expected claims.

## Cover

Some owners have found it worthwhile to insure third party risks in one market, and to "top up" that basic cover with fire and theft risks arranged in a different market.

In view of the greater use of British vehicles on the Continent and elsewhere, steps have been taken to provide "on the spot" service in some of the less accessible countries. For instance, a recovery service in Turkey has been set up, solely for the benefit of insurers. It is hoped that this will result in lower claims levels and that insurers which have covered the vehicles travelling to the Middle East and on other long journeys, will reach their destinations more quickly after an accident than, otherwise, would be prepared to accept.

John Gasele

## Pipelines have a long way to go

THE DEVELOPMENT of North among the highest in the world. Sea oil and gas has provided a clear demonstration of the importance of the oil industry's ability to reach the major U.S. markets could deliver 1bn. to 1.5bn cubic feet a day of natural gas for the national grid. Such a scheme could cost over £2bn.

However the form of the pipeline network has still to be decided. It is not certain, for instance, whether gas finds in the Norwegian sector will be linked to the system. Neither is clear whether the network will be entirely self-supporting based on existing gas pipelines such as the Frigg system or a line intended for Brent gas.

These are some of the possibilities which are to be reviewed by a joint public-private enterprise company in a £5m. scheme expected to be completed about a year's time.

## Publicity

Although steel pipelines the transmission of billions pounds worth of oil and gas naturally attract the lion's share of publicity, it would be worth to overlook the contribution pipes and pipelines made other material such as concrete plastic or—the most traditional of construction medium—clay.

According to recent Government statistics the U.K. sale of clay pipes for sewers and drains was worth some £38m.

The industrialisation plans of Middle East oil producers are also providing the pipeline and process plant industries with a lucrative market. The emergence of gas as a major fuel in Europe and the problems of declining gas production in the U.S. are also encouraging Middle

East countries to gather and process associated gas, much of which has been wasted in the past.

The growing importance of the North Sea oil and gas industries cannot be overlooked in any review of pipelines, however. So far more than 1,500 miles of sub-sea lines have been laid in the North Sea and on the basis of programmes already under way the network should reach over 2,000 miles by 1980.

The manufacturers of pipes of all materials destined for water or sewage transmission have been hit inevitably by cut-back in public spending on the drop-in-house building

The Government, with authorities, local authorities and industry in general can postpone indefinitely expansion and refurbishing plans. It has been said in the pipe manufacturing industry that if a

it is a sad fact—at least from the U.K. balance of payments point of view—that only a small proportion of this main offshore pipework has been manufactured in Britain. Most of the pipelines have been coming from the Continent or Japan.

Latest Government statistics show that in 1975 only 5 per cent of the offshore pipeline market (worth \$58m. in 1975 and \$85m. in 1974) was met by British companies. For several years British Steel Corporation has been discussing the possibility of adding the necessary capacity so that it might at least bid for the large diameter, high specification pipework.

But late in January the Corporation announced that it was to invest \$8.5m. at its Hartlepool pipe mill to enable it to make the necessary grade. The Tube Division is to expand the 44-inch pipe mill, a move which could enable the Corporation to make up to 90,000 tonnes of offshore pipeline a year from 1979 in return for a relatively modest outlay.

In recent years there has been a good deal of criticism within Government departments responsible for North Sea supplies over BSC's lack of sub-sea pipe-making facilities. BSC argued, however, that a world overcapacity in heavy pipes production and consequent price competition could make a large new investment unprofitable.

The Corporation's decision to compete in this market after all is probably influenced by the prospect of a gas gathering pipeline network to be built in the North Sea. Initial studies have shown that an 800-mile pipeline

## BTSC working

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## THE GOVERNMENT'S EXPENDITURE PLANS

## INDUSTRY

## Emphasis still on jobs

AFTER ALL the buffing and ECGD's obligations to refinance a proportion of fixed rate sterling credits provided by the clearing banks by encouraging the use of foreign currency financing of medium and long-term export credit—a move which has brought some criticism from exporters.

But the detailed figures equally make clear that by far the largest proportion of funds are still going to essentially employment-creating rather than investment projects—for all he talk of switching the emphasis is away from such aims towards more constructive long-term sector renewal. Even within the funds allocated to selective industrial assistance of one sort or another, a major part also appears to be directed to such sectors as British Leyland and Chrysler.

## Resources

Publication of the detailed figures on expenditure over the next five years follows a year in which more changes were made to this sector than any other. On the retrenchment line, the Government acted particularly to curb a growth in expenditure on export assistance that was clearly threatening to overwhelm its resources. Latest calculations show that, during the current financial year, refinancing of rate export credits looks like overshooting the estimates early 1976 by at least £100m. On no change in policies, growth would have gone—a thought which is believed to have particularly disturbed the IMF.

ver the summer therefore Government pressed the clearing banks to increase their portion of fixed rate export credit from 18 to 21 per cent, their non-interest-bearing deposits with effect from April of this year and to 22 per cent from April next year. Then in December the Treasury acted to reduce the threatened rise in PSBR arising from the

(an extra £50m a year in money, against general assistance to industry over the past year, the latest White Paper on Public Expenditure does indeed show that the total sums allocated to trade, industry and employment have emerged relatively less averaged than other sectors.

Additionally, the Chancellor also moved in December to withdraw the regional employment premium at a saving of around £150-200m, in a full

## TRADE, INDUSTRY AND EMPLOYMENT

	1975-76	1976-77	1977-78	1978-79
Regional support and regeneration	£m.	£m.	£m.	£m.
Industrial innovation	671	743	475	532
General support for industry	373	281	224	214
Support for nationalised industries (other than the export industries)	621	532	515	519
International aid	165	138	94	66
Functioning of the labour market	653	556	367	331
Central and miscellaneous services	405	695	842	677
Transactions in BP shares	94	99	100	97
<b>TOTAL</b>	<b>3,008</b>	<b>3,074</b>	<b>2,152</b>	<b>2,449</b>
Changes from Cmd. 6393 revised*	-145	+363	-389	-148
Capital grants to nationalised industries	+85	+94	+67	+90
Cmd. 6393 revised	3,068	2,617	2,474	2,527

\* These figures represent the increase/decrease compared with those given in the last White Paper (Cmd. 6393) revised at 1976 prices.

year (the latest White Paper scheme introduced under the assistance for industry investment) puts the expenditure in 1976 at £239m. in the Chancellor's statement of her

last December, these measures

plus some extra funding for the selective aid to industry. Scottish and Welsh Development Agencies, would add around £550m. a year over the next two years including this sector in each of the next two years, £50m. of which would be a fifth of the total, while the NEB is still no more than a fifth of the total, while the increased given in the last year is small compared to the increases given to employment.

Against these cuts—worth around £350m. in the next financial year and £470m. in 1978-79 at 1976 survey prices—the Government moved to raise the NEB and the remainder to the other causes.

The net effect of this pro-gressive reshuffling of industry such as the temporary employment subsidy, the job creation programme, the job release scheme, and expansion of the employment transfer scheme, compared to last year's estimates have added around £400m. to the benefit of the £500m. sale of BP shares, and to reduce expenditure by around £150m. in 1978-79 to a total of £2.5bn. the year after that.

What is less clear is whether the reshuffling really does taken over by the Government.

Over and above this the Government has acted to raise direct industrial assistance through stated aim of moving towards a restructuring role, most of its funds

are being concentrated on the surface. On assistance to aero-engine and aircraft production and shipbuilding the figures leave open the questions of how far the Government will support new engines or the shipyards.

Nor are the figures as tight as they might appear on the

surface. On assistance to aero-engine and aircraft production and shipbuilding the figures leave open the questions of how far the Government will support new engines or the shipyards.

In the inter-departmental struggles which accompanied the expenditure review, the Industry Department may have come out too badly. But against the overall context of public expenditure, the figures for industrial assistance as such are hardly dramatic.

Adrian Hamilton

## HOUSING AND ROADS

## Blow for construction

EXPENDITURE reductions in the housing sector will be as severe as Mr. Healey said last December and the have been designed to have as little impact as possible on most labour intensive areas of construction industry.

en together, however, cuts in spending on roads, motorways and other environmental services, the over- allage still represents a set-back for the building civil engineering sector.

employment in the industry now stands at around 400,000 and its own estimates that the figure could have 300,000 by the end of the year. With the private sector already facing a fall in output, there are that the total effect will reduction of 15 per cent. per cent. in output now and 1979.

expenditure reductions last July meant reductions of £140m. in the total figure for 1977-78 and £100m. in the December package provided for a increase in spending in the same year—all of which have been fixed and are going out—the plan was £300m. overall reduction 3.7%.

now clear, however, that unmet cuts for 1978-79 will be as harsh because unusually high forecasts for charges were included autumn in the housing tea. Now, the net effect cuts on housing expenditure will be only £15m. for Britain as a whole, £90m. which will be in England, the total housing "cake," lit by local authorities for a little over half a programme of spending using, with one-third reduced by central governmentiture, mainly on sub- the remainder going to town development cor- mums and other public cor- mums. The use of higher interest subsidies in 1977-78 will rise of £385m. on pro- outlined in the last White

To offset this, capital cuts have been made a range of housing activities with some areas being fairly hard hit. The worst affected sector will be the building societies will his reduction.

capitalisation programmes to be badly hit. A total im. had originally been fed for spending in 1978-79 the acquisition by local Training Centres for this staff, met increases. Governments of existing homes in Training Centres for this staff, met increases. Governments are reluctant to make precise predictions about this. Rates of managers, controllers, back by £70m.

With an eye on the industry's serious unemployment situation, however, the Government has increased housing improvement expenditure in 1978-79 by £100m. Improvement grants to the public have not been materially affected.

The Government's intention, in respect of new council housing output, is to get original expenditure targets back on course and the average annual approvals figure for tenders is intended to be around 100,000 units a year.

Spending on roads has been reduced overall by £183m. in 1977-78 and by £93m. in the following twelve months. The

reductions which have been made in the short-term have had to be directed mainly to capital expenditure on roads. Of the £239m. on roads in England, £23m. on motorways and trunk roads in 1977-78 and £49m. in 1978-79.

The cut-back on the roads programme has come at a time when construction work in this sector was already at a low ebb and contractors have now virtually dried up for the foreseeable future.

Michael Cassell

## SOCIAL SERVICES

## Almost at a stop

THE DEVELOPMENT of the welfare state is at a standstill, although the onward march of its cost and of the number of publicly-paid employees who run it, has not yet been brought to a halt.

Most of the £6.5bn. health and personal services budget is subject to one or another type of cash limit, with varying degrees of stringency—the exception being the £1bn. family practitioner part of the health service.

Yet the limits have proved ineffective in the case of the personal social services, whose cost has escalated from £648m. in 1971-72 to just over £1bn. this year, at the constant "funny money" prices used in the survey. In real, honest, cash money the increase has therefore been more of an explosion than an escalation.

These services include the provision of residential homes and day care centres, field social work, visits to the homes of those in care, and aids for the disabled. The limits set for them in last year's White Paper seem likely to be exceeded in 1976-77, with the result that spending "may approach the level originally planned for 1977-78," says the new White Paper. They are having to find the money from other parts of the budget, including a switch from capital to current spending on personal social services.

This, of course, is the give-away. The increased spending is very largely explained by the increase in the number of "social workers" in this sector—the degree to which this benefits the clients is not easily quantifiable. But in the Adult Training Centres for this staff, met increases. Governments are reluctant to make precise predictions about this. Rates of managers, controllers, back by £70m.

## Incalculables

None of the £11.2bn. social security budget is subject to cash limits (except for the £0.5bn. that goes on administration and "miscellaneous services"). But there is a genuine difficulty here. The total amount spent will be more if unemployment rises, but the clients are not easily quantifiable. In the Adult Training Centres for this staff, met increases. Governments are reluctant to make precise predictions about this. Rates of managers, controllers, back by £70m.

some benefits will have to be increased in line with prices or exactly equal to the number of earnings, according to law, but instructors. This is perhaps the both those elements of inflation most glaring imbalance; other are also unpredictable.

Possible sectors raise the question of increases in child benefits, too, how much of the personal social services budget, apparently so uncontrollable as to burst through its cash limits, really goes to help people in need.

Much of the space in the section on the health service is used on familiar trend tables, brought up to date, to support the assertion that "it has been

calculated that, over the next few years, hospital and community health services need to grow at 1 per cent. a year to keep up with the change in population structure" (for personal social services the growth "needed" is said to be 2 per cent.). While health and personal social service spending on persons aged between 16 and 64 amounted to some £60 per head, the average outlay on those aged between 65 and 74 was £165 (1973-74 figures).

In 1978-79 and an extra £45m. (just above 1 per cent.) in 1977-78 and an extra £44m. next year—all in "real terms" when compared with last year's White Paper.

On the health side the net effect of all last year's cuts is a "real" decrease of £83m. on the estimated £6.5bn. for 1977-78—1.35 per cent. down, followed by a slightly larger fall of £122m. next year, always assuming that the personal social service sector is brought under control. Nearly all the fall is in projected capital spending.

On the social security side the year of "cuts" is followed by an increase of £11m. on £11.5bn. (just above 1 per cent.) in 1977-78 and an extra £44m. next year—all in "real terms" when compared with last year's White Paper. Most of the extra is accounted for by the "estimating margin."

Administration, whose costs have risen steadily every year until now, will cost less in future, the White Paper indicates. No "estimating margin" is given for this prediction.

In short, on this 35 per cent. of the total spending programme, the White Paper gives little room for certainty about next year's spending, and none for faith that what is being spent is producing value for

money.

Joe Rogaly

## MEN AND MATTERS

## Workers Control back Bullock

As a general rule it is a fairly safe bet to assume that whatever powerful lobbies are wholeheartedly against cannot be all wrong. The CBI's current campaign against the Bullock report appears to be in this category so it was with considerable interest that we received a delicate pink covered booklet from the North London Workers Control Group which turns out to be about as enthusiastically in favour of Bullock as the CBI is against.

Within hours of the fire broke out, hundreds of uniformed internal troops formed a human ring around the north wing of the hotel. They were supplemented by hundreds of own nationals.

Whether the full dimension of the tragedy will ever become known is unclear.

An official inquiry has been ordered but there is no assurance that its findings will be made public or that the number of Soviet citizens who were killed will ever be known.

Within hours after the fire, which took six hours

to put out, was a major Moscow hotel in recent months. Last October, an American was killed at the National Hotel.

## Unspeakable bespoke

As you wait anxiously for the Chancellor's promised income tax cuts allow your mind to boggle gently at the following.

Textile group Lincroft Kilcroft have just produced their annual report which mentions, inter alia, the marked recovery in the export performance of their cloth merchanting division together with a steady increase in sales of suits by their bespoke tailoring companies, largely, it adds, to foreign visitors. They then comment "it might seem strange to shareholders that the bespoke tailoring division should be doing well at this time when the price for a suit is about £300." The answer lies in a small table beneath which purports to show that a similar bespoke suit would cost £550 in Paris, £500 in both New York and Tokyo.

Estate Agents Ascot and Ringland meanwhile were recently visited by an Iranian businessman to whom such things are mere bagatelle. He had no sooner signed a £265,000, 90-year lease on a Regent's Park maisonette than he asked them to look around for another flat or penthouse in the million pound price range. The Shah's White Revolution is obviously showing results.

## Same again

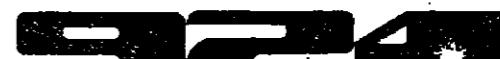
What, asks the latest Portuguese post-devaluation joke, is the height of austerity? Answer. "A man with a banana peel asking for a refill."

Observer

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The large luggage compartment is easily accessible, and full loads do not upset the 50/50 weight distribution—the secret of this car's safe and precise handling. Although of definite sporting character it is both docile and easy to drive. Fully automatic is also available as an optional extra. The 924 upholds the Porsche traditions of providing pure driving pleasure for those who seek it and can now afford it.

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# COMPANY NEWS

## Alexanders Discount starts well

THE FALL in interest rates, which started at the end of last year, has gained momentum and given a very encouraging start to 1977, says Mr. John Glyn, the chairman of Alexander's Discount Company. But, he points out, the company's cyclical pattern of business does not conform to its accounting dates.

In 1976, as reported on January 25, profit after providing for rebate and tax and making a transfer to the contingency reserve, dropped sharply from £0.93m. to £0.26m. and the balance carried forward was also lower at £0.61m. (£0.98m.).

At the year end total investment showed a decline to £568.02m. (£469.8m.). The most marked changes were in Treasury Bills £99.65m. (£10.75m.); commercial and local authority bills £157.76m. (£220.82m.); sterling certificates of deposit £2.04m. (£39.02m.); U.S. dollar certificates of deposit £24.52m. (£8.36m.); and Government securities £3.53m. (£4.81m.).

During the year the portfolio fluctuated widely, with the total varying from a peak of £570m. to a low of £199m. Treasury Bills held between £160m. and £90m. and Gilt holdings between £60m. and nil.

Mr. Glyn explains that it is the length of the portfolio and not its changes in size from one year end to another that is important. Over the year the average life of the books rose from about two months to six months.

Looking back over the year, the chairman says that the first quarter presented profitable opportunities which were taken but the uncertainty of the situation dictated caution. The need to maintain continuity of business and the obligation to take up Treasury Bills meant that a book had to be carried through the remainder of the year in unprofitable conditions.

### BELGRAVE ASSETS

Shareholders in Belgrave Assets have endorsed the investment in

Kellock Factors and the change in the company's investment policy bonuses form £4.25 per cent. in respect of annual premium contracts and to £4.50 per cent. on single premium policies.

The members rejected a further resolution requiring the directors to continue to manage the affairs of the company in such a manner as to enable the company to continue to obtain investment trust status.

## Olives Paper Mill back in profit

A TURNAROUND from a pre-tax loss at half-way to a profit was achieved by paper manufacturers Olives Paper Mill for 1976. Before tax the profit was £87,589, which included £50,134 in respect of grants and fire loss claim relating to 1973—compared with £25,547. At half-way the loss was £44,981 (£133,573 profit).

Turnover increased to £4.17m. against £3.93m. The directors say that while overall demand continues to fluctuate there are signs of a gradual improvement in the underlying trend.

After tax of £27,585 (£15,343) net profit emerged at £60,333 (£10,204).

Stated earnings per 20p share are 3.7p (3.6p) and an interim dividend of 1.55p per share is the only payment for 1976, and compares with 0.84p.

## Standard Life bonus

Standard Life Assurance, the largest Scottish life company, is increasing its bonus rates for 1976 on pension business, but leaving them unchanged in respect of individual profit contracts.

The reversionary bonus rates

on with profit Personal Pension Policies is lifted to 5.00 per cent.

## Foseco Minsep in Venezuela

Foseco Minsep has formed a new joint venture company, Foseco, with a Venezuelan partner, Atacavi. The company

plans to start manufacturing operations during the current year and is already marketing Foseco Minsep products for metallurgical industries in

The initial capital of Foseco is 100 million bolivars, subscribed 49 per cent by Foseco Minsep and 51 per cent by Atacavi.

Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received no later than 4.3.77.

Term (years) 3 4 5 6 7 8 9 10  
Interest % 12 12 13 13 13 13 14 14  
Rates for larger amounts on request. Deposits to, and further information from, The Chief Cashier, Finance for Industry Limited, 81 Waterloo Road, London SE1 8XP (01-928 7822, Ext. 244). Cheques payable to "Bank of England, a/c FFI". FFI is the holding company for ICFC and FCI.

## Optimism at Lincroft Kilgour

### BOARD MEETINGS

The following companies have announced dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends and resolutions are not available. The names of firms and the sub-divisions shown below are based on the latest year's timetable.

INTERESTS: Commer. Engg Holdings, Fox's Brothers, Rainier Engineering Industries, Yarrow.

FINALS: Abel Marshall, Commercial Trustee, Commer. Engg, Fox's Brothers, L'Amie, Metalair, Sims and Jeffries, Red Bus, Sedgwick Forster, Woodhouse and Rizman.

INTERESTS: Johnson and Fifth Brown, Mar. 4

Angle Aman, Invest. Trust, Mar. 12

British Vital, Mar. 13

Forrest, Mar. 13

Samuel Erian Rubber Estate, Mar. 13

Taverne Radcliffe, Mar. 13

FUTURE DATES

In his annual statement for the year ended September 30, 1976 Mr. Tony Holland, the chairman of Lincroft Kilgour, the menswear manufacturing and textiles group states that whereas, at this time last year there were no clear indications of a recovery in trade either at home or abroad, the predicted improvement in the established Far East markets has occurred. This, together with a general upturn in overseas trade, should result in a satisfactory increase in export sales for the year, which should more than help to overcome the problems faced in the domestic market where profits have declined substantially.

However, he goes on to stress that the duration of this upturn could be shortened if widespread forecasts of a slowdown in world trade are not correct. Equally of concern is the rate at which any price advantage resulting from the fall in sterling is being eroded by inflation at home.

Mr. Holland adds that he does not consider it prudent to make a profit forecast for the current year.

As reported on January 23, pre-tax profit for the year was £784,939 (including unrealised exchange gains), compared with £789,405 (adjusted) for the previous year. Final dividend was 1.91p per share, bringing the total for the year to 3.10p (2.82p) per share.

On total income up from £235,249 to £261,190, pre-tax profit of £1,011,111 for the six months to January 31, 1977, was £844,111 against £69,633, after bank charges, interest and management expenses of £77,783 compared with £59,520 and £56,318.

The interim dividend is 1.93p net per 25p share. The directors state that they intend to pay the same final as last year, which would raise the total from last time's 4.225p to 4.357p. Last year's pre-tax revenue was £833,702.

Net asset value per income share is stated at 52.57p, and per capital share 130.93.

The net asset value per share, including prior charges at market value stood at 142.4p (136.4p) at the year end and with prior charges at nominal value at 133.4p (148.4p), both after full conversion of loan stock.

At Tyneside Investment Trust, final revenue advanced from £591,604 to £555,040 subject to tax of £122,014 against £102,267.

Earnings per 25p share and the dividend is lifted from 2.75p to 3.3p net with a second interim of 2.3p.

During the year the linen service provided to hotels and restaurants was sold, but the factory premises have been retained and plans are being prepared for future use of the site.

The expansion of Spring Grove's activities into Scotland made good progress and should make a significant contribution in future years.

Spring Grove began its first operation in Europe during the year with the acquisition of Nico Nijman, one of the largest Dutch laundry operators, and plans have been implemented for the expansion of the Dutch company.

Furthermore, say the Board, the preference offer of 34p represents no increase in value whereas a 25p premium has been obtained by preference shareholders in other take-over situations.

SCOTTISH LIFE

Scottish Life Assurance Company has increased its immediate

annuity rates by an across-the-board 54 per annum for each £1,000 invested and has made a similar improvement to the rates on vesting self-employed and occupational pension plans. Under these new rates an investment of £1,000 will secure an annuity of £17.30 per annum on a man aged 65 or £16.80 per annum on a woman of the same age.

Premier offers £1½m. for Ball & Collins

TERMS have been agreed whereby Premier Consolidated Oilfields will offer to acquire the capital of Ball and Collins (Oil and Gas).

The rights issue is on the basis of three new Ordinary 5p shares for every two held at 25p each.

On this basis the directors expect to pay net dividends and the placing is of 200,177 amounting to 15p per share. On

Ordinary shares at 20p per share, the grossed-up yield would be 10 per cent, and the issue rate 3.5 per cent.

Ferguson Securities, a private company, has shown the enlarged group.

Dealings are expected to start on the shares, which were suspended last December at 45p.

When Gloucester announced its intentions to take over Habit

Diamond Tooling, on Friday, March 4.

• comment

Habit still has the racing stadium

of the old Gloucester and Cheltenham Greyhounds in its

books, but that is the only link

with the past, and that is going

soon, judging by the company's comments.

It is a precision

engineering company with a

strongly profits record and a fore-

cast of £237,000 before inter-

est and dividends to shareholders

with a rights issue. The forecast

does not look that impressive

against the £22.80 made by

Habit on its own in 1975, but

perhaps time will prove the fore-

cast conservative. Meanwhile the

pro forma balance sheet shows

cash of £84,000 and with over

£1,000,000 likely to come from the

sale of the stadium, Habit is

already casting its

eye on further acquisitions.

Net assets are likely

to be 180 and the rights issue

of 200 is reasonably pitched

when dealings start, the

opening price is likely to be

somewhere under 45p rather than

the suspension price of 45p.

### FOREIGN AND COLONIAL

### RIGHTS ISSUES

In accordance with the terms of the original loan agreement, Foreign and Colonial Investment Trust repaid its loan of

Sw.Frs.12m. from Williams and

Glyn's Bank on February 24.

SIMCO MONEY FUNDS (Saturn Investment Management Co. Ltd.)

RATES for deposits of £1,000 and upwards for w/e 27.2.77.

7-Day Fund 76.556

Mon. 76.556

Tues. 76.545

Wed. 76.545

Thurs. 76.545

Fri./Sun. 76.544

3-Month Fund 76.784

Wed. 76.784

11.125

All these securities having been sold, this announcement appears as a matter of record only.



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## Pending dividends timetable

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming Board meetings (indicated thus \*) have been officially established. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent preliminary profit figures usually accompany final dividend announcements.

Date	Announce- ment last year	Date	Announce- ment last year
Ind. Metal ... Mar. 11	Final 13.6%	Platt. Mar. 12	Final 16.4%
Ind.-American ... Mar. 12	Final 13.6%	Midland Bank ... Mar. 4	Int. 11.2%
Off. Group ... Mar. 12	Dividends	News Corp. ... Mar. 1	Final 6.5%
Armstrong ... Mar. 12		News Corp. ... Mar. 24	Final 24.38%
Equipment ... Mar. 8	Int. 10.15%	Peterson ...	
Stamps ...		Zacharias ... Mar. 18	Int. 12.97%
Properties ... Mar. 10	Final 5.3%	Peacock ...	Property ... Jan. 17
Portland ... Mar. 20	Final 8.08%	Posting ... Mar. 18	Final 1.5%
Cement ... Mar. 20	Final 13.4%	Professional ... Mar. 18	
Ex ... Mar. 1	Final 20%	Assurance ... Mar. 20	Final 104.0%
Developments ... Mar. 20	Int. 22.15%	Pya Holdings ... Mar. 20	Final 10.307%
Newsweek ... Mar. 12	Int. 11.01%	Racecourse ... Sun. Feb. 26	Final 7.1%
Ships ... Mar. 12	Final 6.63%	Rockware ... Mar. 1	Final 15.5%
McConnell ... Mar. 20	Final 10.35%	Royal ... Mar. 18	Final 12.24%
Petroleum ... Mar. 17	Final 18.06%	Dunce Pet. ... Mar. 18	Final 2.49%
R ... Mar. 7	Final 23.57%	Royal Insurance ... Mar. 1	Final 48.8%
Endurance ... Mar. 20	Final 21.49%	Ruby Portland ...	
Commercial ... Mar. 1	Final 28.58%	Scotiabank ... Mar. 15	Final 9.085%
Gold Fields ... Mar. 22	Int. 14.25%	Met. Property ... Mar. 23	Int. 6.15%
Gold Fields ... Mar. 22	Int. 14.25%	Midland Transport ... Mar. 18	Final 41.71%
Plantations ... Mar. 13	Int. 25%	Smith and ...	
International ... Mar. 13	Int. 30.77%	Nephew ... Mar. 20	Final 1.71%
Alcoa ... Mar. 18	Int. 18.25%	Stevens ... Mar. 20	Final 2.04%
International ... Mar. 13	Int. 30.77%	TPT ... Mar. 25	Final 14.785%
Alcoa ... Mar. 18	Final 1.51	Telefusio ... Mar. 18	Int. 15.39%
International ... Mar. 26	Final 13.461%	Transport ... Mar. 18	Final 11.70%
I ... Mar. 3	Int. 9.538%	Triplex ... Mar. 18	Final 5.60%
Ind. ... Mar. 3	Final 9.33%	U.S. Div. Newall ... Mar. 8	Final 1.82%
Academy ... Mar. 13	Final 8.53%	Unilever ... Mar. 1	Final 22.4%
Energy Gold ... Mar. 13	Final 8.5%	United Co. ... Mar. 15	Dividends
West ... Mar. 13	Final 8.5%	United Co. ... Mar. 15	Final 1.70%
Group ... Mar. 19	Final 5.108%	U.S. News ... Mar. 23	Final 38.25%
Group ... Mar. 19	Int. 11.01%	Western ... Mar. 5	Int. 5%
Woolworth ... Mar. 19	Final 1.87%	Woolsey ... Mar. 18	Int. 16.92%
Woolworth ... Mar. 19	Final due	Woolworth ... Mar. 18	Final 1.87%
Merchant ... Mar. 23	Final due	Yorkshire ... Mar. 26	Final 11.07%
Securities ... Mar. 19	Int. due	Board meetings ... Mar. 26	Board meetings ... Mar. 26
Oil and Gas ... Mar. 21	Final 18.825%	Issue since made ... Mar. 26	Issue since made ... Mar. 26
Oil and Gas ... Mar. 25	Int. 2.333%	Issue since made ... Mar. 26	Issue since made ... Mar. 26

## Public Works Loan Board rates

Non-quota loans B are 1 per cent higher in each case than non-quota loans A. <sup>†</sup> Equal instalments of principal. <sup>‡</sup> Equal repayments.

Effective from February 19, 1977

Years	Non-quota loans repaid by ERT by ERT maturity	Non-quota loans A repaid by ERT by ERT maturity
5	114	114
5, up to 10	12	12
10, up to 15	12	12
15, up to 25	14	14
25	14	14

## RECENT ISSUES

### EQUITIES

Years	1976/77	Stock	Offering	Div. per	Per	Amount	Times	Offered	Yield	Price	Ratio	Bank
Years	High	Low										
1976/77	5	5	Amplified Scores ...	634	+1	51	1	51	—	9.0	—	
1976/77	511	51	Barlowe Warrants ...	450	+1	450	1	450	—	2.7	—	
1976/77	575	425	Barlowe Warrants ...	450	+1	450	1	450	—	2.7	—	
1976/77	5337	5287	Barlowe Warrants ...	450	+1	450	1	450	—	2.7	—	

### FIXED INTEREST STOCKS

Years	1976/77	Stock	Offering	Div. per	Per	Amount	Times	Offered	Yield	Price	Ratio	Bank
Years	High	Low										
1976/77	5	5	Amplified Scores ...	634	+1	51	1	51	—	9.0	—	
1976/77	511	51	Barlowe Warrants ...	450	+1	450	1	450	—	2.7	—	
1976/77	575	425	Barlowe Warrants ...	450	+1	450	1	450	—	2.7	—	
1976/77	5337	5287	Barlowe Warrants ...	450	+1	450	1	450	—	2.7	—	

### "RIGHTS" OFFERS

Latest	1976/77	Stock	Closing	+ or	
Renewal	Days	High	Low	Price	Per
15/2/77	35	114	114	114	114
15/2/77	175	175	175	175	175
15/2/77	185	176	176	176	176
3/12/77	245	181	181	181	181
1/12/77	150	105	105	105	105
1/12/77	145	105	105	105	105
1/12/77	147	107	107	107	107
1/12/77	148	107	107	107	107
1/12/77	149	107	107	107	107
1/12/77	150	107	107	107	107
1/12/77	151	107	107	107	107
1/12/77	152	107	107	107	107
1/12/77	153	107	107	107	107
1/12/77	154	107	107	107	107
1/12/77	155	107	107	107	107
1/12/77	156	107	107	107	107
1/12/77	157	107	107	107	107
1/12/77	158	107	107	107	107
1/12/77	159	107	107	107	107
1/12/77	160	107	107	107	107
1/12/77	161	107	107	107	107
1/12/77	162	107	107	107	107
1/12/77	163	107	107	107	107
1/12/77	164	107	107	107	107
1/12/77	165	107	107	107	107
1/12/77	166	107	107	107	107
1/12/77	167	107	107	107	107
1/12/77	168	107	107	107	107
1/12/77	169	107	107	107	107
1/12/77	170	107	107	107	107
1/12/77	171	107	107	107	107
1/12/77	172	107	107	107	107
1/12/77	173	107	107	107	107
1/12/77	174	107	107	107	107
1/12/77	175	107	107	107	107
1/12/77	176	107	107	107	107
1/12/77	177	107	107	107	107
1/12/77	178	107	107	107	107
1/12/77	179	107	107	107	107
1/12/77	180	107	107		





## OVERSEAS MARKETS

## EUROBONDS

## Dollar sector fears after 'quietest week for 18 months'

AT THE END of what one dealer described as the market's quietest week for 18 months, and therefore had a look to see if some of this money is reverting to what might be termed its traditional home.

To a considerable degree, the Eurobond market is, of course, a hostage to forces over which it has no influence at all. But it can operate on two variables

— the volume of new issues and the terms at which these are offered.

What we have been seeing in the dollar sector of late is some accommodation in respect of both variables. Terms have tended to become slightly more attractive to investors and, at the same time, the new issue calendar has thinned out somewhat.

But all the present evidence suggests that there is still too much paper on offer and as one issue manager put it last week: "so long as the new issues come thick and fast, the market will remain weak."

In the past week, new offerings in the dollar sector totalled \$140m, with three straight bond issues (including the two-tranche private placing for Broken Hill) and a floater for Allied Irish Banks.

There must be a few investors who see gold at U.S. \$140 an ounce as a better hedge against inflation and currency depreciation than dollar-denominated paper. The Eurobond market has, in the past,

attracted investment funds from to difficult market conditions. Accordingly, one assumes that life), or Tauernautobahn, also

1990 is returning a shade over

9 per cent.

The Sparkassen issue seems

designed to be well-received given

the market's prediction for

shorter term paper. It is being

offered on an \$1 per cent. of

1981 with four years to

rather than a private placement

coupon. Compare this listed BHP paper.

The 9 per cent. of

1981 run to maturity offers \$28 per in that it is being offered and

that it will be listed on the DM100m. during February (with a DM200m. issue being posted on Friday at 81-99) (in line with the selling group's 11 per cent. commission) but with very little turnover being experienced. New to-day is a \$20m. 7-year offering on a 6.5 per cent. minimum for Allied Irish Banks Ltd.

The spread is the usual one-

quarter per cent. above Libor

but the higher minimum

on other recent new floaters such

as Williams and Glyn's which

had a 6 per cent. minimum

which would seem to be a justifiable

reflection of the fact that this is a

first-time borrower, not as well-

known and also an Irish credit

rather than a larger, U.K. bank.

Due to be priced to-day is

Norpipe which closed on Friday

with the book being put at

around the \$50m. mark for a

\$50m. issue, suggesting a very

successful outcome.

The Deutsche mark market

spent the greater part of

February recovering from an

oversupply situation in the two

previous months. The DM

calendar for foreign issues

which worked out around

the DM200m. during February (with a DM200m. issue being posted on Friday at 81-99) (in line with the selling group's 11 per cent. commission) but with very little turnover being experienced. New to-day is a \$20m. 7-year offering on a 6.5 per cent. minimum for Allied Irish Banks Ltd.

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previous months. The DM

calendar for foreign issues

which worked out around

In the Swiss Franc market the World Bank is due to launch a large issue on terms which will be published this week while in the Eurobonds sector

this month, but some observers

are increasingly reluctant to

publicise this because they feel

it has an adverse market im-

pact. The market is forewarned

of a heavy calendar, it reacts

accordingly and, as a result,

planned issues are withdrawn.

Due to be officially launched

this week is the DM100m. seven-

year offering on an expected 8.1

per cent. coupon for the State-

owned Mexican

agency, Nacional Financiera.

Given the recent bullish news

about Mexican oil reserves, this

could become a popular issue.

Expected late in the month is

a DM250m. offering for the

Kingdom of Sweden, expected to

come on tight terms as this is a

prime market name. Expected this

week, too, is a DM100m.

issue managed by Commerzbank

for the Brazilian state-owned

Development Bank.

## BONDTRADE INDEX

1977

Friday 102.41 101.99 102.

94.85 95.15 94.

105.09 105.47 107.

107.70 108.00 107.70

108.00 108.20 107.70

108.20 108.40 107.70

108.40 108.60 107.70

108.60 108.80 107.70

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These particulars are given in compliance with the Regulations of the Council of the Stock Exchange for the purpose of giving information to the public with regard to the Company. The Directors collectively and individually accept full responsibility for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement in these particulars misleading. These particulars have been prepared, as far as practicable, on the basis that the acquisitions described have been completed.

Application has been made to the Council of the Stock Exchange for the share capital of the Company, issued or now being issued as mentioned below, to be admitted to the Official List.

The Financial Times Monday February 1978

# HABIT Precision Engineering Limited

(Incorporated in England under the Companies Act 1929—No. 269044)

## Share Capital

### Authorised

£200,000 in 4,000,000 Ordinary Shares  
of 5p each

£77,400 Issued or to be issued and fully paid  
£69,225 To be issued nil paid and underwritten  
£146,625

At the close of business on 4th February, 1977 companies in the Existing Group had outstanding hire purchase commitments amounting to £110. Ferguson Securities Limited has agreed to make a secured loan to the Company of £777,000 of which £277,000 will be repayable within six months and the balance in 1982. Save as aforesaid and apart from inter-company liabilities within the Group, no company in the Enlarged Group had outstanding on that date any mortgages, charges, debentures or other loan capital or other borrowings or indebtedness in the nature of borrowing including bank overdrafts, liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments or any guarantees (other than guarantees given in the ordinary course of business) or other material contingent liabilities.

## Rowe Rudd & Co. Limited

These particulars are issued in connection with

### A placing of 202,177 Ordinary Shares of 5p each at 20p per share (cum rights)

Rowe Rudd & Co. Limited has agreed to underwrite 501,750 new Ordinary Shares of 5p each to be issued as part of a Rights Issue of 1,384,500 shares at 20p per share. Ferguson Securities Limited has agreed to subscribe in full for its entitlement to the balance of 882,750 new Ordinary Shares.

**Directors**  
Graham Ferguson Lacey,  
Executive Chairman,  
38 Eaton Square, London, SW1W 9DE.  
Robert Cecil McBride,  
38 Bow Street, Lisburn, Co. Antrim.  
Derek Charles Hathaway,  
55 Richmond Hill Road, Edgbaston, Birmingham, B15 3SA.  
Sir Stanley Raymond,  
26 Cavendish House, King's Road, Brighton, Sussex.

**Principal Bankers**  
Midland Bank Limited,  
38 Buckingham Palace Road, London SW1W 0QL.  
**Brokers**  
Rowe Rudd & Co. Limited,  
63 London Wall, London, EC2M 5UQ.  
**Solicitors**  
To the Company:  
Eric Leslie & Co.,  
42 Berkeley Square, London, W1X 5DB.  
To the Placing:  
Clifford-Turner,  
Blackfriars House, 19 New Bridge Street, London, EC4V 6BY.

**Auditors of the Company and Reporting Accountants on the Habit Diamond Group**  
Neville Russell & Co.,  
Chartered Accountants,  
30 Artillery Lane, Bishopsgate, London, EC1 7LT.  
**Secretaries and Registered Office**  
Chalfont Management Services Limited  
45 St. James's Place, London SW1A 1PG.  
**Registrars and Transfer Office**  
Deloitte & Co.,  
Leman House, Beaufort Buildings, Spa Road,  
Gloucester, GL1 1XA.

**Definitions.**—In these Particulars: "the Company" means Habit Precision Engineering Limited (formerly Gloucester & Cheltenham Investments Limited); "Habit Diamond" means Habit Diamond Tooling Limited; "the Habit Diamond Group" means Habit Diamond and its subsidiaries; "the Existing Group" means the Company and its subsidiaries other than the Habit Diamond Group; "the Enlarged Group" means the Existing Group and the Habit Diamond Group; "PDP" means Precision Diamond Products (Northern) Limited; "Ferguson" means Ferguson Securities Limited (formerly Suregain Securities Limited); "G & C Greyhounds" means Gloucester & Cheltenham Greyhounds (Longlevens) Limited; "Clarinfeld" means Clarinfeld Investments Limited and "Rowe Rudd" means Rowe Rudd & Co. Limited.

#### A The Existing Group—History and Business

The Company was incorporated in 1932 as The Gloucester & Cheltenham Greyhounds Limited. The Existing Group's principal asset has for many years been the stadium at Longlevens, Gloucester, which has been operated as a greyhound stadium.

In view of the fact that the greyhound racing business was not achieving a satisfactory level of profitability and that it was becoming increasingly difficult to maintain the required standard of racing at Longlevens, the business has been disposed of with effect from 23rd February, 1977.

The Company has granted a tenancy of the greyhound stadium for a period of two years at an annual rental of £12,000 to Clarinfeld, which will be responsible for insurance, repairs and all outgoings. G & C Greyhounds, the subsidiary which previously operated the greyhound racing business, has transferred the whole of the goodwill of that business to Clarinfeld. The whole of the issued share capital of Clarinfeld is owned by Mr. J. N. Sutton who was a director of the Company from 11th June, 1976 to 23rd December, 1976.

The Company intends to seek planning consent for residential development of the stadium site and also intends to dispose of its freehold interest in the site. Mr. J. N. Sutton will be responsible for making the necessary planning application on behalf of the Company since he will also be concerned with making a concurrent application to use an alternative site for the greyhound racing business. Clarinfeld will be obliged to vacate the stadium on the expiry of the tenancy agreement whereupon it will either receive an amount equal to 10 per cent of the proceeds of sale of the stadium or, in the event that within three months after the expiry of the tenancy agreement the Company has not received planning consent to enable residential development to commence on the stadium site, the sum of £5,000. Clarinfeld will also be entitled to remove the equipment for a nominal payment of £1 and has agreed to assume full responsibility for the continuing liabilities relating to the Greyhound business and for all employees of that business.

#### B The Habit Diamond Group—History and Business

The business was started in 1948 when the late Mr. A. A. Talmage and his wife acquired the issued share capital of Winchester Machine Tool Co. Limited, a small machine tool concern. The Habit Diamond Group was developed and remained under Mr. Talmage's control until his death in 1968, when he was succeeded by his brother-in-law, Sir Stanley Raymond, who with the assistance of employees expert in their particular fields has expanded the business to its present size. The trade name of "Habit" which has been in use since 1951 is well known in the machine tool and diamond tool industries.

The Habit Diamond Group now consists of Habit Diamond itself and 5 operating and 2 dormant subsidiaries. Its business is essentially that of the manufacture of high quality precision cutting tools for use in the cut-glass, ceramics and engineering industries. The majority of these tools incorporate industrial diamonds which are used as the cutting medium and these diamonds are selected and purchased by trained staff employed by the Habit Diamond Group. The diamonds are then used in the manufacture of various products such as abrasive wheel dressing tools, chisel tools, thread grinding tools, diamond tipped boring and turning tools, all of which are required for precision work by the engineering and related industries. Comprehensive ranges of wheels, drills and reamers, impregnated with diamonds and diamond powder, are manufactured for use in a wide variety of industries. The Habit Diamond Group also manufactures diamond lapping compounds and tools of a high standard used by the jewellers trade. In some decoration of precious and semi-precious metals. Other special tools are made for use in the manufacture of contact lenses, pipe stems and camera lens mounts, although the tools manufactured by the Group are made in a wide range of standard specifications. "tailor-made" tools are also manufactured to meet the particular requirements of customers.

Habit Geometric Tooling Limited manufactures a wide range of mechanical fixtures and attachments for precision machine tools and special purpose fixtures for toolroom use, as well as specialist machines for the diamond tool industry itself. Many of these attachments have developed as a result of problems on which customers have sought the Group's advice for possible solutions. Micro-Tubes Limited produces precision drawn capillary tubing of micro-thickness used in the electronics industry.

The Habit Diamond Group is not dependent to any material extent on any one customer or supplier. It has a wide range of customers and for the 9 months ended 30th September, 1976 turnover was derived from approximately 1,800 customers. In that period approximately 25 per cent of the products were sold to the motor car and related industries and approximately 10 per cent to the cut-glass, ceramics and plastics industries. In the same period direct exports (which totalled approximately 10 per cent of total sales) were spread amongst 22 countries with no particular country predominating.

#### C Premises

The Enlarged Group owns the following freehold properties:

- a The greyhound racing stadium at Longlevens, Gloucester, which is a site of approximately 14 acres including the stadium and all ancillary buildings. Planning application is being prepared for early submission for the residential development of this site. The Directors intend to dispose of this site. R. Stewart Newiss & Co., commercial property valuers, have valued the site as at 21st January, 1977 on the basis of its existing use at £223,000. They considered it unlikely that the value of the site could be enhanced by any alternative user or by complete re-development for an alternative user.
- b Premises at Roxby Place, Fulham totalling approximately 18,000 sq. ft. which comprise the principal manufacturing factory of the Habit Diamond Group. This modernised factory was acquired in 1967 and an extension was completed early in 1976. The premises include the main administration offices, a process laboratory, machine shop, diamond polishing department, tube drawing shop and maintenance shop.
- c Factory premises of approximately 13,000 sq. ft. on a one acre site in Doncaster. This factory built in 1972 houses the diamond wheel plant and specialist foundry in addition to laboratories, offices and press machine shops.
- d Factory premises totalling approximately 8,000 sq. ft. at Lurgan Avenue, Fulham, SW6. This factory is at present vacant following the transfer of plant and machinery to the factory at Roxby Place and has been placed on the market with a view to sale.
- e R. Stewart Newiss & Co. have valued the two occupied factories on a going concern basis as at 25th November, 1976 at £330,000 and the vacant factory on a vacant possession basis at £85,000.

#### D Directors, Management and Staff

**Directors**

Mr. Graham Ferguson Lacey, aged 28, is Executive Chairman of the Company. He became Chairman on 20th August, 1976. He has entered into an agreement to serve the Company for five years as Executive Chairman. Mr. Lacey is also Chairman of William Reed and Sons Limited, a textile group whose shares are listed on the Stock Exchange.

Mr. Derek Charles Hathaway, aged 32, is a non-executive Director, having joined the Board on 1st January, 1977. He is Chairman of Dartmouth Investments Limited, a public holding company whose shares are listed on the Stock Exchange and which controls a number of engineering subsidiaries.

Mr. Robert Cecil McBride, aged 71, is also a non-executive Director and a Director of William Reed and Sons Limited.

Sir Stanley Raymond, aged 63, has been Chairman of the Habit Diamond Group since 1968. He has agreed to continue to serve the Habit Diamond Group on a part-time basis for a further twelve months.

**Management and Staff**  
Mr. Alan Bolton, aged 42, is Managing Director of Habit Diamond, the principal operating company of the Habit Diamond Group in London. He has been with Habit Diamond for 23 years having been general manager since December 1975 prior to which he held the position of sales manager. He was appointed Managing Director on 25th February, 1977 when he entered into a service agreement for five years.

Mr. Peter Sutton, aged 46, is Managing Director of Habit Diamond's Doncaster subsidiary, PDP. He is a qualified metallurgist being an Associate of Ferrous Metallurgy at the University of Sheffield and an Associate of the Institution of Metallurgists. He has been with PDP for 18 years and became a Director on 5th April, 1964. He was appointed Managing Director on 25th February, 1977 when he entered into a service agreement for five years. Although he is now responsible for the overall day-to-day management of PDP he will also continue to supervise the technical side of its activities.

There are 9 other senior executives of the Habit Diamond Group, 7 of whom have served the Company for more than 10 years. The Habit Diamond Group has approximately 115 other employees.

The existing executive management of the Habit Diamond Group will continue to be responsible for its day-to-day operations. It is the intention that the Board of Directors of the Company will be primarily concerned with matters of general policy and financial control. The Board intends to expand the existing business and activities of the Enlarged Group into wider markets but without altering the nature of the service which the Habit Diamond Group provides to industry.

#### E Working Capital

After taking into account the cash resources of Habit Diamond, the normal banking facilities available to the members of the Enlarged Group, the loans available from Ferguson and the proceeds of the rights issue, the Directors are satisfied that the Enlarged Group has adequate working capital for its present requirements. The Habit Diamond Group's existing cash balances will be available to fund an expansion of its existing business.

#### F Profits, Prospects and Dividends

Although detailed expansion plans have not yet been formulated, it is intended to re-equip the existing business of the Habit Diamond Group and where necessary to purchase further fixed assets to increase productive capacity and to undertake a major export sales drive. The Directors expect that this expansion will have the effect of increasing the profitability of the Enlarged Group in the longer term. The Directors believe that there is scope for increasing export sales which for the nine months ended 30th September, 1976 amounted to only 10 per cent of total turnover.

The Directors of the Company forecast that, in the absence of unforeseen circumstances and on the basis of the assumptions set out below, the consolidated profits of the Enlarged Group, before taxation and extraordinary items of £88,000, for the year ending 30th September, 1977 will be approximately £142,000.

The principal assumptions on which this forecast is made and letters from Neville Russell & Co. and Rowe Rudd & Co. Limited reporting on the forecast are set out below.

On the basis of the forecast level of profits, the Directors would expect to pay dividends in respect of the year ending 30th September, 1977 totalling 1.3p (2.0p inclusive of the associated tax credit at the present rate). In that event the Directors would expect to pay an interim dividend of 0.5p in August, 1977 and a final dividend of 0.8p in January, 1978. H. M. Treasury has consented to this level of payment in the context of the rights issue.

The following table illustrates how profits of £142,000 before taxation and extraordinary items would be appropriated, assuming taxation at a rate of 52 per cent in respect of the year ending 30th September, 1977.

Profit from operations	292
Other Income	33
Profit before taxation and interest	227
Interest (including notional interest)	93
Profit before taxation	134
Taxation	74
Profit before extraordinary items	60
Extraordinary items	5
Profit attributable to ordinary shareholders	55
Proposed dividend (1.3p per share)	38
Retained Profits	22

On this basis the net dividend would be covered 1.57 times by the profits after taxation and extraordinary items. The net dividend together with the current rate of tax credit would represent a gross equivalent yield of 10 per cent, at the rights issue price of 20p. At this price the price earnings ratio on the basis of profits before deducting extraordinary items would be 3.63 and on the basis of profits after deducting extraordinary items would be 9.73.

The following table illustrates how profits of £142,000 before taxation and extraordinary items would be appropriated, assuming taxation at a rate of 52 per cent in respect of the year ending 30th September, 1977.

## The Habit Diamond Group

### Accountants' Report

The following is a copy of the Report of the Reporting Accountants, Neville Russell & Co., Chartered Accountants:

The Directors,  
Habit Precision Engineering Limited and  
Rowe Rudd & Co. Limited.

30 Artillery Lane,  
Bishopsgate,  
London EC1 7LT  
25th February, 1978

We have examined the audited accounts of Habit Diamond Tooling Limited ("Habit Diamond") and its subsidiaries, (collectively referred to as "the Habit Diamond Group") for the five years ended 31st December, 1975. We have also examined the audited interim accounts of the Habit Diamond Group for the nine months ended 30th September, 1976. The aforementioned accounts which have been prepared under the historical cost convention, have been audited by Shipley Blackburn, Chartered Accountants, Roussel House, Bridge Road, Wembley Park, Middlesex, who have reported thereon, without qualification.

The summarised profit and loss accounts, balance sheets and statements of source in application of funds set out below ("the summaries") are based on the audited accounts (after making such adjustments as we considered appropriate).

Note 1 states the basis adopted by the Habit Diamond Group in valuing its stock as work-in-progress and in particular that "due to the mixed nature of industrial diamonds and tools, when purchased in the traditional parcels, it has not been possible to determine the cost of each residual item held in stock. Cost has therefore been ascertained by applying a weighted average price to the main categories of diamond stocks." Whilst we, as accountants, are able to express an opinion on the amount at which diamond stocks are stated because of their specialised nature, Subject thereto, in our opinion these summaries and the notes thereon, give under the historical cost convention true and fair view of

(i) the profits of the Habit Diamond Group attributable to the shareholders of Habit Diamond for the periods stated.

(ii) the state of affairs of Habit Diamond and of the Habit Diamond Group at the dates stated.

(iii) the source and application of funds of the Habit Diamond Group for the periods stated.

### 2 Profit and Loss Accounts

	Note	1971	1972	1973	1974	1975
Sales:	lb	£21,916	£50,130	£65,240	£78,311	£84,560
Home		84,900	88,100	87,800	85,100	82,500
Export		608,516	657,220	772,260	849,411	904,200
Cost of Sales including all expenses	2a	682,741	715,130	841,610	874,675	918,400
Other Income	2b	5,147	7,137	10,782	27,347	42,125
Profit before taxation	3	121,975	142,100	131,200	154,006	150,000
Taxation		48,923	46,237	51,020	52,125	51,000
Profit before taxation and interest	4	72,352	95,863	83,186	101,881	100,000
Profit after taxation	5	71,350	81,4			

# HABIT Precision Engineering Limited—Continued

## Statement of Source and Application of Funds

Source of Funds	Years ended 31st December					9 months ended 30th September
	1971	1972	1973	1974	1975	
Interest on loans, taxation, less minority interests after taxation	126,496	146,975	146,851	216,969	205,973	182,964
Investments for items not involving the movement of funds						
Minority interests in the retained profits of the period						
Depreciation	3,474	2,432	2,481	1,795	2,415	2,289
1st Generated from Operations	14,725	13,291	13,765	15,465	13,634	9,397
Net from other Sources						
Capital and Fixed Assets	46,259	5,461	1,885	21,542	295	5,692
Less Fixed Assets	166,997	166,828	166,890	249,431	244,764	188,912
Application of Funds						
Purchase of Assets	46,474	40,187	17,054	33,145	68,326	91,429
Purchase of Disposal of Quoted Investments	4,645	29,885	164,307	227,890	244,491	184,150
At term loan						
Interest paid	50,291	53,516	49,126	57,182	76,708	59,122
Dividends paid	6,609	6,006	—	16,725	4,890	5,288
117,419	91,663	94,144	90,310	139,584	187,732	
Interest (Decrease) in Working Capital	189,520	174,864	372,456	339,121	216,500	278,976

## Accounting Policies of the Habit Diamond Group

The principal accounting policies of the Habit Diamond Group which have been tested consistently in the foregoing summaries are as follows:

The foregoing summaries incorporate the accounts of Habit Diamond and of its subsidiaries. At 30th September, 1976 the following companies were wholly owned subsidiaries of Habit Diamond:

- Habit Diamond Distributors Limited
- Habit Diamond Drilling Limited
- Habit Geometric Tooling Limited
- Winchester Machine Tool Co. Limited
- Sutton Diamond Tools Limited
- Micro-Tubes Limited

Habit Diamond also owns 90 per cent. of the issued share capital of Precision Products (Northern) Limited. These subsidiaries marked with an asterisk are not traded.

Sales represent goods and services invoiced in the normal course of trading to 1st parties outside the Habit Diamond Group after deduction of returns and allowances and value added tax.

Depreciation is provided in respect of freehold property. Depreciation is provided on the cost of all other fixed assets using the reducing balance method at a rate per cent. per annum. Depreciation is provided for the whole of the period in which an asset is acquired. Correspondingly no depreciation is provided in the period in which an asset is sold.

Deferred taxation takes account of timing differences between the treatment of items for accounts purposes and their treatment for taxation purposes using the liability method. No provision has been made for taxation which would be payable in the event of the sale of any of the revalued properties or in respect of an asset acquired. Correspondingly no depreciation is provided in the period in which an asset is sold.

Cost, therefore, has been ascertained by applying a weighted average price to items determined on a first in first out basis and in the case of work in progress and goods includes an appropriate proportion of production overheads. The cost of stock and work in progress at 30th September, 1976 is shown in note 9.

Stock and Work in Progress

Stock and work in progress is valued at the lower of cost and net realisable value, in the mixed nature of the industrial diamonds, when purchased in the traditional cost, therefore, has been ascertained by applying a weighted average price to items determined on a first in first out basis and in the case of work in progress and goods includes an appropriate proportion of production overheads. The cost of stock and work in progress at 30th September, 1976 is shown in note 9.

Fixed Assets

Fixed property acquired prior to the 1st January, 1974 is stated at professional rates made at that date. All subsequent additions are stated at cost. Plant, tools and vehicles are stated at cost less accumulated depreciation.

Research and Development

Expenditure on research and development is charged to Revenue as incurred.

## Profit and Loss Accounts

Item	Years ended 31st December					9 months ended 30th September
	1971	1972	1973	1974	1975	
Income from fixed assets	£14,745	£13,861	£12,785	£14,465	£13,904	£13,297
Income from quoted investments	121	140	2,508	3,318	5,234	2,942
Interest received	4,638	5,807	17,271	24,829	35,304	27,031
15,147	17,157	20,362	27,747	542,126	55,678	

## Corporation Taxation

Corporation tax has been provided for each period at the appropriate rates then throughout the period under review, Habit Diamond and its subsidiaries have a close companies within the meaning of the Income and Corporation Taxes Act 1970. The Inland Revenue have given clearances in respect of the relevant legislation concerning apportionment of income or its equivalent, for each of the ensuing periods under review up to and including the period ended 30th September, 1975. Accounts for the nine month period ended 30th September, 1976 have not yet been submitted to the Inland Revenue. The maximum dividend which would be required to be paid by Habit Diamond to avoid apportionment in respect of the latter period is £19,000. Such dividend would be receivable by the holding company.

Capital

Authorized, issued and fully paid share capital of Habit Diamond has remained unchanged at 10,000 Ordinary Shares of £1 each.

## Fixed Assets

Assets at 30th September, 1976 comprised:

Category	At Cost			Depreciation	Accumulated Depreciation	Net Book Value
	£	£	£			
Properties	146,328	27,690	42,128			120,500
Plant and machinery	100,774	—	57,597			42,177
Stock and equipment	30,012	—	21,687			8,325
Less Accumulated Depreciation	22,578	—	11,819			11,854
	280,809	27,690	112,802			139,315

## Subsidiary Companies

Category	£	£	£
Net Assets	32,345	32,345	32,345
Net Liabilities	32,345	32,345	32,345

## Short Term Loan

A short term loan is the residue of a loan made for payment of an Estate Duty under Section 40 of the Finance Act 1940. Under the terms of the conditional loan for the acquisition of Habit Diamond, this loan is due to be repaid out of base consideration.

## Investments

Investments are stated at cost throughout and their market value at 30th September, 1976 was £34,862.

## Stock and Work in Progress

On 30th September, 1976 stock and work in progress comprised:

Category	£	£	£
Raw materials	12,254	12,254	12,254
Work in progress	62,576	58,822	62,335
	74,830	71,076	74,589

## Deferred Taxation

On 30th September, 1976 the balance of deferred taxation using the liability method is up as follows:

Category	£	£	£
on the excess of book value of relevant fixed assets over their written down values for taxation purposes	2	2	2
adjustments arising from changes of stock values	41,785	41,785	41,785
recoverable at a later date	164,826	445	164,826

Category	£	£	£
to subsidiaries	37,125	37,125	37,125
from subsidiaries	32,345	32,345	32,345

## Capital Commitments

On 30th September, 1976 the Habit Diamond Group had contracted for capital items totalling £5,000.

## Counts

Counts for submission to members have been prepared subsequent to those for the year ended 31st December, 1975. Accounts for the nine months ended 30th

September, 1976 have been prepared and audited for the purpose of this Report. Yours faithfully,  
NEVILLE RUSSELL & CO.,  
Chartered Accountants.

## Profit Forecast

### 1 Forecast and Assumptions

The profit forecast has been prepared on the basis that (a) the acquisition of Habit Diamond and the 10 per cent. minority interest in PDP and (b) the cessation of greyhound racing had taken place on 1st October, 1976 and notional interest (less notional corporation tax relief) has been charged accordingly. The principal assumptions made by the Directors of the Company in preparing the profit forecast are that:

- There will be no significant changes in the present management or accounting policies.
- The turnover for the twelve months to 30th September, 1977 will be on the basis that sales will continue in line with the levels and trends experienced in the three months to 31st December, 1976.
- Investment in new plant and facilities will not have a significant effect on turnover or profitability before 30th September, 1977.
- Increases in selling prices will reflect any increase in the price of raw materials and will be within the terms of the present price code.
- For the purposes of calculating the price of diamonds the £ will not fall below £1.65 to the £. In other respects the cost of diamonds will remain stable, and import regulations will continue as at present.
- Trading results will not be affected by industrial disputes in the factories of the Habit Diamond Group or in those of its principal suppliers or customers.
- The current pay code will be adhered to.
- The proposed transactions relating to the cessation of greyhound racing are duly concluded on the terms stated.
- The stadium is not sold and developed before 30th September, 1977 and no significant revenue costs are incurred in connection therewith.
- Interest rates will not change materially from those currently applicable.
- The bases and rates of taxation, both direct and indirect, will not change materially from those currently applicable.

### 2 Letters

The following are copies of letters from Neville Russell & Co. and Rowe Rudd & Co. Limited concerning the profit forecast:

Under Contract No. 4 below, subject (inter alia) to completion of the acquisition of the whole of the issued share capital of Habit Diamond, the Company has agreed to acquire from Mr. Ferguson Laces, Ordinary Shares of £1 each in PDP (being the 10 per cent. of the issued share capital of PDP held by Habit Diamond) in consideration of the sum £100,000 Ordinary Shares of £1 each in the Company.

## INDUSTRIALS

CANADIANS												BUILDING INDUSTRY—Continued												DRApERY AND STORES—Continued											
Dividends Paid												Dividends Paid												Dividends Paid											
Stock												Stock												Stock											
Last												Last												Last											
Div. Gross												Div. Net												Last											
Cw												Div. Net												Last											
M. S. J. D.												M. S. J. D.												Last											
Mc. Montreal												Mc. Montreal												Last											
Mc. Nova Scotia												Mc. Nova Scotia												Last											
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Mc. N. S. D.																																			

## INDUSTRIALS—Continued

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	MOTORS, AIRCRAFT TRADES
								Motors and Cycles
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## PROPERTY—Continued

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	PROPERTY—Continued
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## TRUSTS—Continued

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	TRUSTS—Continued
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## TRUSTS—Continued

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	TRUSTS—Continued
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

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ZANK  
Tokyo, Japan

## MINES—Continued

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	CENTRAL AFRICAN
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## AUSTRALIAN

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	AUSTRALIAN
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## TINS

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	TINS
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## COPPER

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	COPPER
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## MISCELLANEOUS

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	MISCELLANEOUS
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## NOTES

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	NOTES
								Dividends Paid
								Stock
								Price
								last
								Net
								Ctr'd
								Ytd
								PE

## TEAS

Dividends Paid	Stock	Price	last	Net	Ctr'd	Ytd	PE	TEAS



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